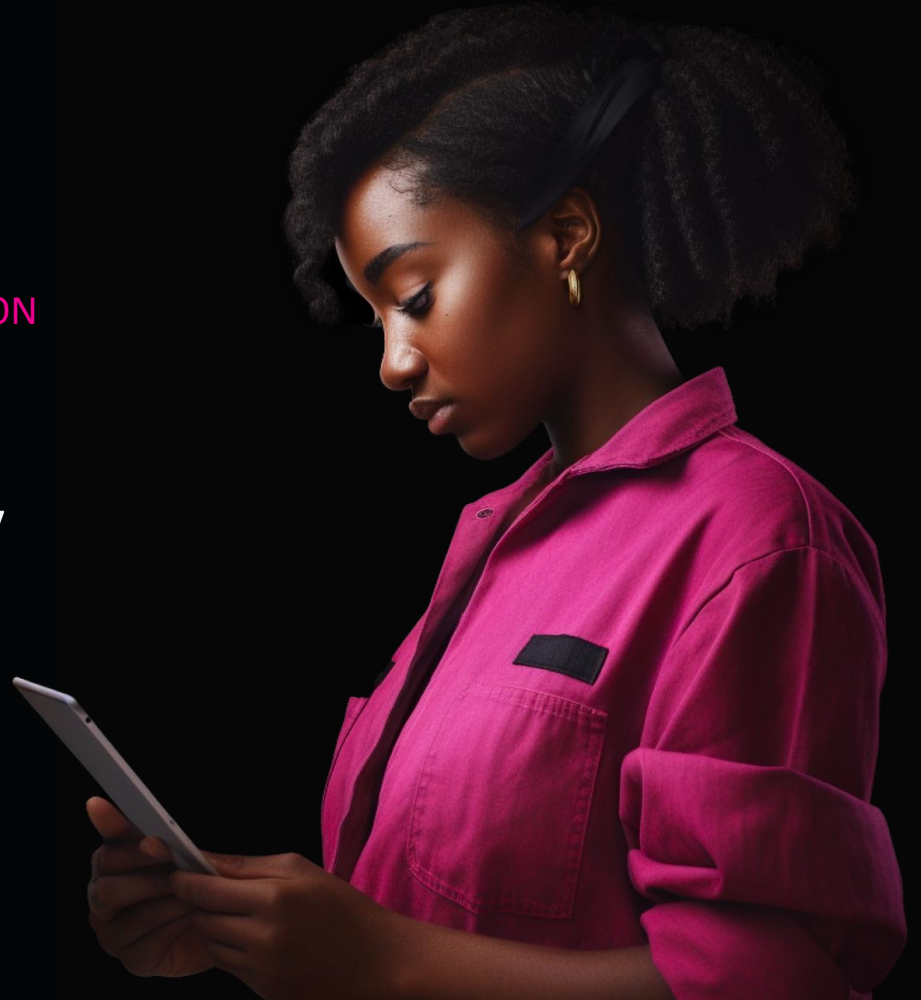




HUMAN-CENTRIC DIGITAL TRANSFORMATION

Good practises to maximizing
business value with
Connected Worker technology

V1.0
2024-11



A close-up photograph of a hand holding a pen, pointing at a grid on a dark surface. The grid is partially visible, showing a series of small squares. The background is dark and out of focus.

The true costs of the Disconnected worker

A close-up photograph of a person's hands filling out a paper form on a red clipboard. The person is wearing a dark long-sleeved shirt and a watch. They are using a blue pen to write in the form. The form has several columns and rows, with some text visible like 'Planning', 'Table', 'Personnel', and 'Energy'. The background is a blurred industrial setting with a red wall.

Disconnected Worker

does not have access to realtime information
and is not supported by digital workflows

We have encountered **disconnected workers**
at all of our customers...



BOSCH



thyssenkrupp

Miele

PORSCHE

SIEMENS



Dantherm®



survitec
SURVIVAL TECHNOLOGY

/AMRC
Advanced Manufacturing
Research Centre

Example statements from leading manufacturers

We write tasks on paper and assign them based on gut feeling.

We have many IT tools but still our operators are constantly searching for information.

Many workers don't speak English, so it's hard to provide understandable instructions.

We have enough dashboards. We need a way to turn data insights into actions.

All knowledge is in the workers head. We need a way to capture this knowledge.

It's difficult to identify where goods were damaged in the process and sometimes it's not possible at all.

We need to collect feedback on work steps with comments, images or videos.



Most production systems have execution gaps and do not solve these challenges



SYSTEMS

Not focused on the end-user

Frontline operators are expecting intuitive, easy-to-use interfaces. Lack of transparency and real-time data visibility.

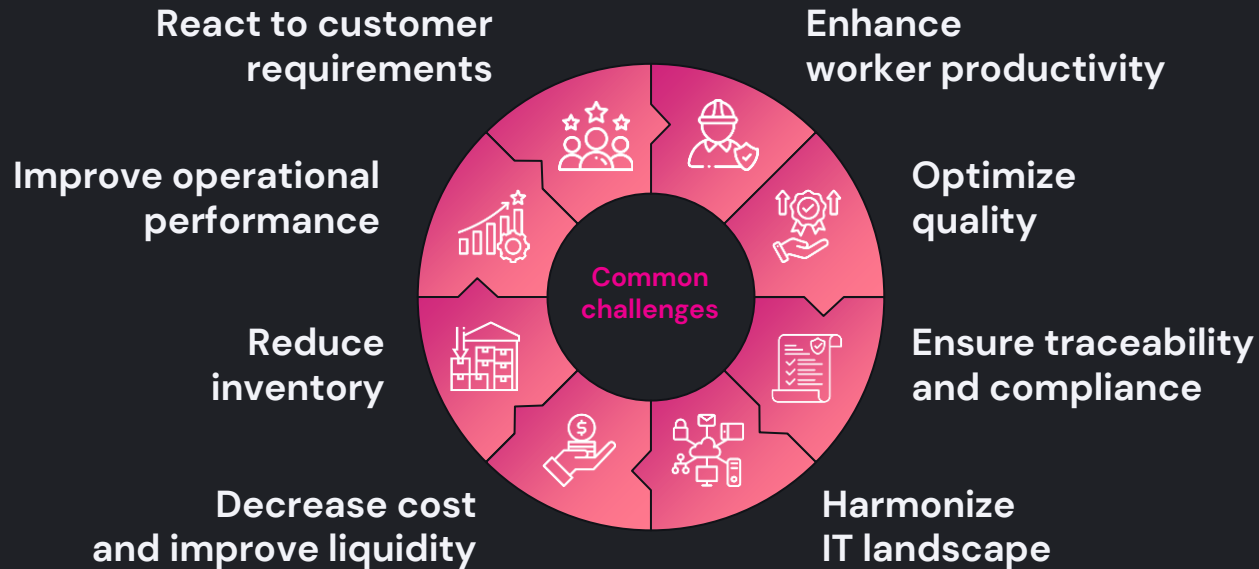
Long Implementation times for system changes

With all-or-nothing MES approach, value is delayed for years. Small updates take months.

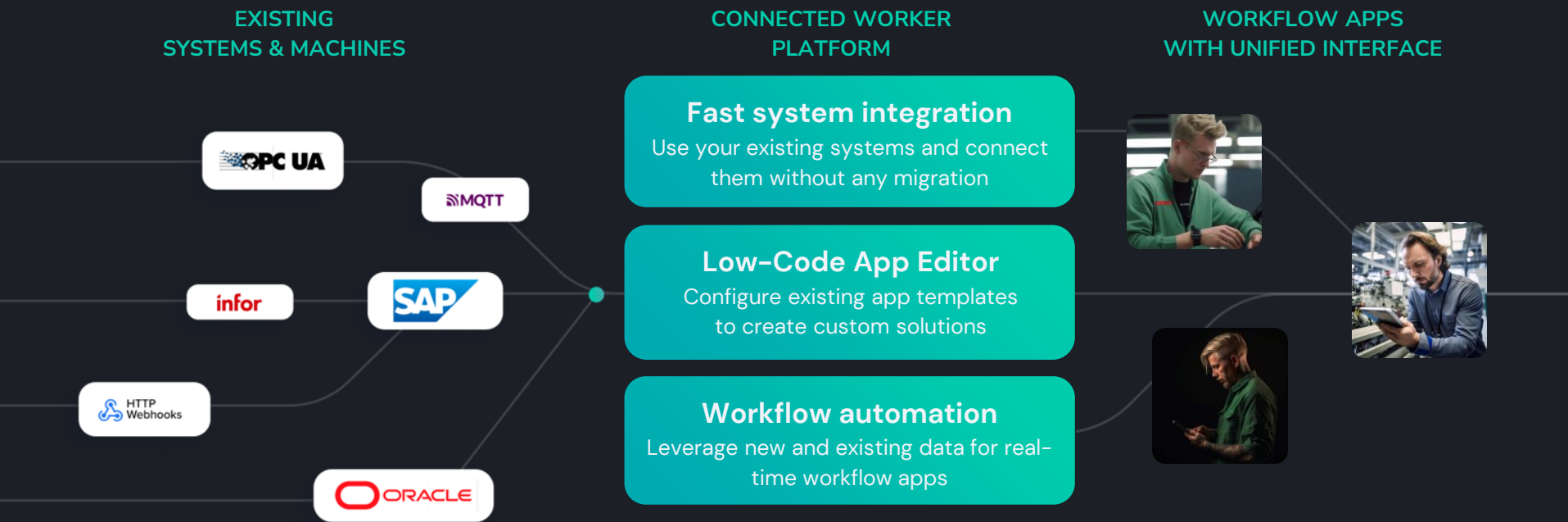
Siloed IT architecture with inflexible processes

The underlying monolithic architecture is limiting.

The disconnected workforce makes it hard to....



Workerbase closes the execution gaps by connecting workers with real-time workflows



KONINKLIJKE
Gazelle



Our platform is suited to cover a wide range of use cases across different departments

Solution modules with App templates

Machine
operations

Andon

Assembly

Material
Management

Knowledge
Management

Connected Worker features

Digital work
instructions

Forms & Checklists

Quick Access

Skills & Training

Issue management

Event logs

Reports

Dashboards

Core features

Workflow Automation

No-Code Editor

AI speed-ups

Integration

REST

MQTT

IOT / OPC UA

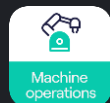
ERP / MES

Databases

AI

Configurable App templates run on top of our Powerful Connected Worker platform

APP TEMPLATES



**Machine
Alarms**



**Work
instructions**



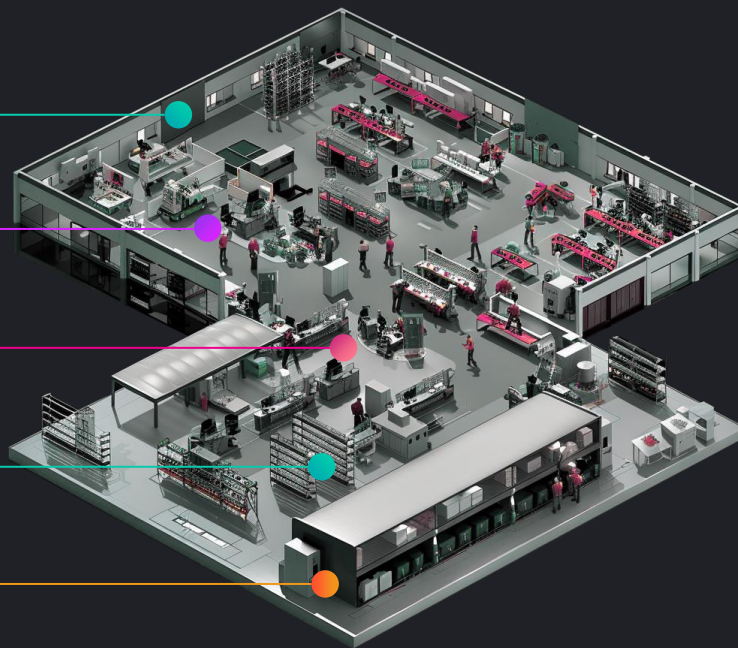
**Support
Requests**



**Forms &
Checklists**









**Material
Requests**



CONNECTED WORKER PLATFORM

- Fast system integration
- Low-code app editor
- Workflow automation

Our platform is built around 6 solution modules and ~25 use cases

Solution Module	Use cases		Exemplary KPIs
1 Digital Andon 	1A Support call 1B Transport request 1C Missing material	1D Maintenance request 1E Quality request 1F Digital Andon board	Throughput, OEE, MTTR, Unplanned Downtimes, Cycle Time, Worker Productivity
2 Machine Operations 	2A Machine alarms 2B Machine info 2C Machine changeover	2D Machine maintenance 2E Tool management 1 Digital Andon	Manufacturing Cost, Throughput, OEE, Unplanned Downtimes Changeover Time, MTTR, Cycle Time
3 Quality 	3A Quality process coordination 3B Rework coordination		Cost of Quality, FTR, Scrap Rate, Rework Rate, Internal NCs
4 Assembly 	4A Assembly instructions 4B BOM for line balancing	4C Digital product pass 1 Digital Andon	OEE, Unplanned Downtimes, MTTR, FTR, Cycle Times, Worker Onboarding
5 Material Management 	5A Asset traceability 5B Transport coordination 5C Block material	5D Material flow management 5E Picking and packing instructions 1 Digital Andon	Safety or Buffer Stock, NWC, WIP, Stockout Rate, Time to locate Asset
6 Shopfloor Management 	6A Checklists 6B Shift handover	6C Manufacturing dashboards 6D Work coordination	Capacity Utilization, Worker Productivity, Unplanned Downtimes, internal NCs



Structured approach to maximize business value

Use-case-oriented approach that places business value at the center

1 Business impact



Value lever

KPIs

Strategic actions to drive significant improvements and create value

Measures **value creation** and helps to track progress towards the strategic goals



2 Challenges



Execution gaps

Root causes

Shortfall in execution due to various barriers and inefficiencies

Reason for the **execution gaps**. Identifying and addressing these root causes is essential for improving performance



3 Use cases

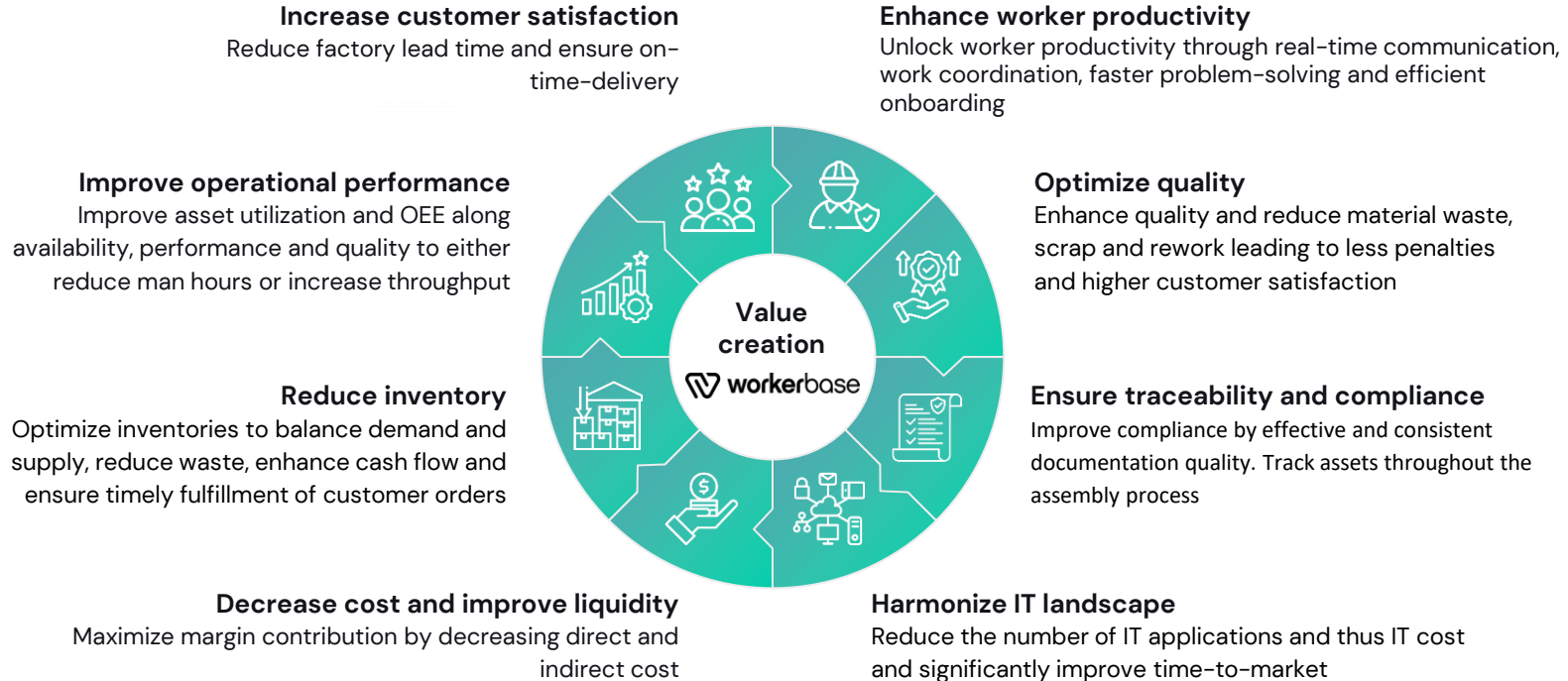


Platform & Apps

Typically a **combination of apps** to improve and reinvent production processes by **solving specific execution gaps and its root causes**. Use cases are clustered into modules




Our value framework helps to identify relevant KPIs across 8 value levers



Improve operational performance

Deep-dive value levers and KPIs (1/6)



Value lever	KPI	Description and Formula	Module	Use Case
 Improve operational performance	Asset utilization	<ul style="list-style-type: none">Efficient and effective use of assets (e.g., equipment, machines)$(\text{Actual Output} / \text{Maximum Capacity}) \times 100$	Machine operations	<ul style="list-style-type: none">Machine alarmsMachine changeoverMachine infoMachine maintenance
	Capacity utilization	<ul style="list-style-type: none">How much a line, plant, or factory uses its total production capacity$\text{Actual Factory Utilization} / \text{Total Productive Capacity}$		
	Throughput	<ul style="list-style-type: none">How much a line, plant, or factory produces in a time periodUnit outcome, batches per FTE, cycle time		
	OEE	<ul style="list-style-type: none">Manufacturing productivity mostly measured across loss categories$\text{Availability} \times \text{Performance} \times \text{Quality}$	Digital Andon	<ul style="list-style-type: none">Transport requestMissing materialMaintenance requestSupport call
	Unplanned Downtimes	<ul style="list-style-type: none">Unplanned amount of time a line, plant or factory isn't operatingOften calculated in combination with runtime and uptime		
	Cycle times	<ul style="list-style-type: none">Manufacturing speed or time to manufacture a product$\text{Process end time} - \text{process start time}$	Assembly	<ul style="list-style-type: none">Assembly instructions
	Changeover time	<ul style="list-style-type: none">Speed or time to switch line or plant to manufacture a different product$\text{Net available time} - \text{production time}$		
	MTTR	<ul style="list-style-type: none">Average time required to repair a machine or equipmentAverage time in minutes or hours		

Machine operations: Machine alarms

Deep-dive value navigator



Business impact

Improve operational performance

- ↑ Throughput
- ↑ OEE
- ↓ MTTR

Improve worker productivity

- ↑ Worker productivity

Decrease cost

- ↓ Direct and indirect costs (e.g., labor, less downtimes)



Challenges

Long reaction times

- Conventional audio or visual signals remain unnoticed
- No real-time alerts
- Inefficient patrols and go-and-see walks

Long resolution times

- Lack of information (e.g., maintenance or alarm history, troubleshooting, error code explanation)

Lack of coordination and escalation

- Conventional audio or visual signals are not tailored to skills, location or availability
- Unclear responsibility
- Manual escalation via phone

Insufficient data insights

- Typically tracked: number of incidents and duration
- Reaction and resolution times as well as roots causes not documented



Use case

Machine alarms

By connecting your machines to an intuitive digital frontend, operators are instantly alerted, and tasks for resolution are automatically routed to the best person based on priority, skill, location.

Client Examples



BOSCH

x% increase of annual throughput translating into double-digit million revenue figure by effectively utilizing machine alarms

How this works in practise

Align your project targets with the overall business strategy

1. Strategic Alignment

- Understanding key business challenges
- Identify which value levers are most relevant
- Prioritize areas for immediate impact

2. Use Case Selection

- Match business priorities to specific use cases
- Select appropriate tools from our solution toolbox
- Define clear success metrics

3. Implementation

- Create a roadmap that delivers quick wins
- Plan for scalability across the organization
- Set up measurement systems for chosen KPIs
- Implement solution

Ensure tangible business value

Focused approach that aligns all stakeholders

Our value framework helps to

- Align stakeholders around common goals
- Focus resources on high-impact areas
- Create clear success metrics
- Enable data-driven decision making
- Support scaling across the organization

	Targets	Exemplary KPIs	Responsible
Top down	Reduce operating cost and increase liquidity	Margin, NWC, direct and indirect cost, asset utilization	CTO/CFO
	Improve operational efficiency and establish global standard	Production cost per unit, cost of quality, safety	Plant Manager
Bottom up	Identify improvements opportunities (e.g., performance, quality, safety)	Plant: Throughput, OEE, capacity utilization, cycle time	Plant Manager
	Ensure line delivery performance	Line: Throughput, OEE, capacity utilization, cycle time	Line Manager
	Improve productivity and quality Trigger and document process improvements Define new standards	Worker productivity, setup time, training completion, defect and scrap rate	Shopfloor Manager

CHALLENGE

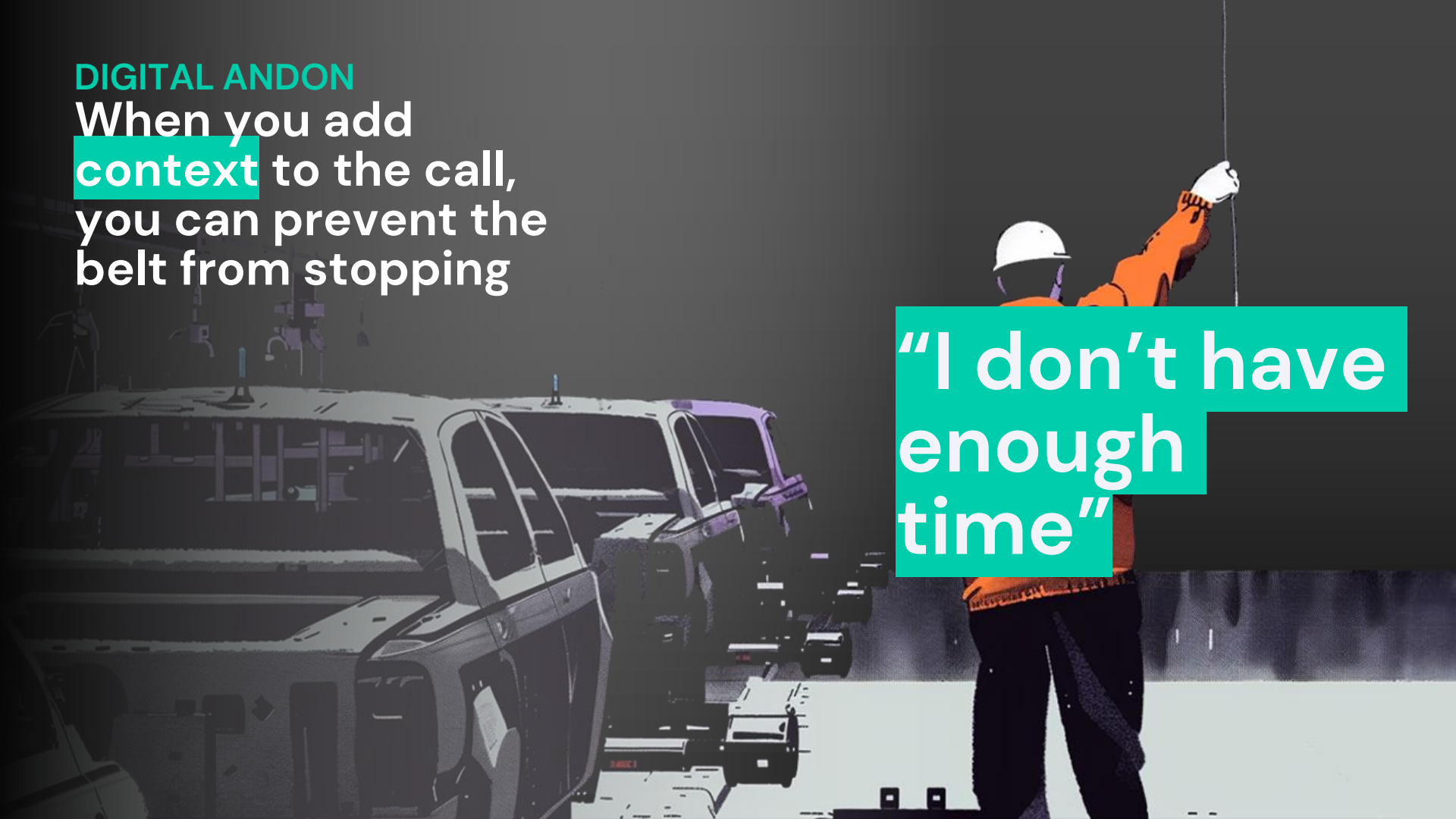
Many belt type productions use a "yellow cord" type of support call system

A worker in an orange jacket and white hard hat is pulling a yellow cord in a factory setting. The cord is attached to a metal frame above a car body. The worker is standing on a platform, and the car body is visible in the background.

Huh?

DIGITAL ANDON

When you add
context to the call,
you can prevent the
belt from stopping



"I don't have
enough
time"

Digital Andon for direct inline support



Replace visual signals
with a digital workflow



Individual alerts
with context data



Continuous improvement
based on process data



workerbase



Inliner



Team Led



Maintenance

Reference: Automotive OEM

Create significant business value through Connected Worker



Increase productivity

Faster response and processing times for support calls on the line. Additionally, more efficient parking operations and vehicle movements.



Reduce stoppages in line sections

Reduction of line stoppages through direct and efficient communication and problem-solving within the cycle time.



Increase First-pass yield (FPY)

Increase of FPY through direct and efficient communication and problem-solving, thereby reducing errors in subsequent areas.







Full process transparency

Transparency on the frequency and causes of support requests enables continuous improvement measures, thereby reducing support calls.



Example: Business case calculation

4 key levers that validate the business case

Value lever	KPIs	Description	Value potential*
 Increase productivity through support calls	<ul style="list-style-type: none"> Reaction time 	<ul style="list-style-type: none"> Operators, team leaders, and supervisors are notified on mobile devices, allowing them to respond more quickly. 	<ul style="list-style-type: none"> 60-75% faster reaction times
	<ul style="list-style-type: none"> Processing time 	<ul style="list-style-type: none"> Product number, vehicle type, and vehicle color are transmitted to the recipients' devices to accelerate problem-solving. 	<ul style="list-style-type: none"> 10-40% faster processing time
 Reduce stoppages in line sections	<ul style="list-style-type: none"> Output 	<ul style="list-style-type: none"> Reduction of line stoppages through direct and efficient communication and problem-solving within the cycle time. 	<ul style="list-style-type: none"> 3 vehicles more per week
 Increase First-pass yield (FPY)	<ul style="list-style-type: none"> FPY 	<ul style="list-style-type: none"> Increase of DLQ through direct and efficient communication and problem-solving. Reduction of errors in subsequent areas. 	<ul style="list-style-type: none"> 3-6 vehicles with less rework per week
 Full process transparency	<ul style="list-style-type: none"> # Line stoppages # support calls 	<ul style="list-style-type: none"> Transparency on the frequency and causes of support requests enables continuous improvement measures, thereby reducing support calls. 	Top 3 identified causes: <ul style="list-style-type: none"> Defective fastening Missing part / wrong part Non-functioning screwdriver

*Examples

Example: Business case calculation

4 key levers that validate the business case

Business case, in EUR			2025	2026	2027	Total
Value	Digital Andon	Best-Case	xxxxxx	xxxxxx	xxxxxx	xxxxxx
		Worst-Case	xxxxxx	xxxxxx	xxxxxx	xxxxxx
	Rework coordination		xxxxxx	xxxxxx	xxxxxx	xxxxxx
	Quality checklist		xxxxxx	xxxxxx	xxxxxx	xxxxxx
	Total		Best-Case	xxxxxx	xxxxxx	xxxxxx
		Worst-Case	xxxxxx	xxxxxx	xxxxxx	xxxxxx
Costs		Workerbase Licenses	xxxxxx	xxxxxx	xxxxxx	xxxxxx
		Total	xxxxxx	xxxxxx	xxxxxx	xxxxxx
Value generated		Best-Case	xxxxxx	xxxxxx	xxxxxx	xxxxxx
		Worst-Case	xxxxxx	xxxxxx	xxxxxx	xxxxxx
Return on Investment (ROI)		Best-Case				9,0x
		Worst-Case				7,5x

Thank you!

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