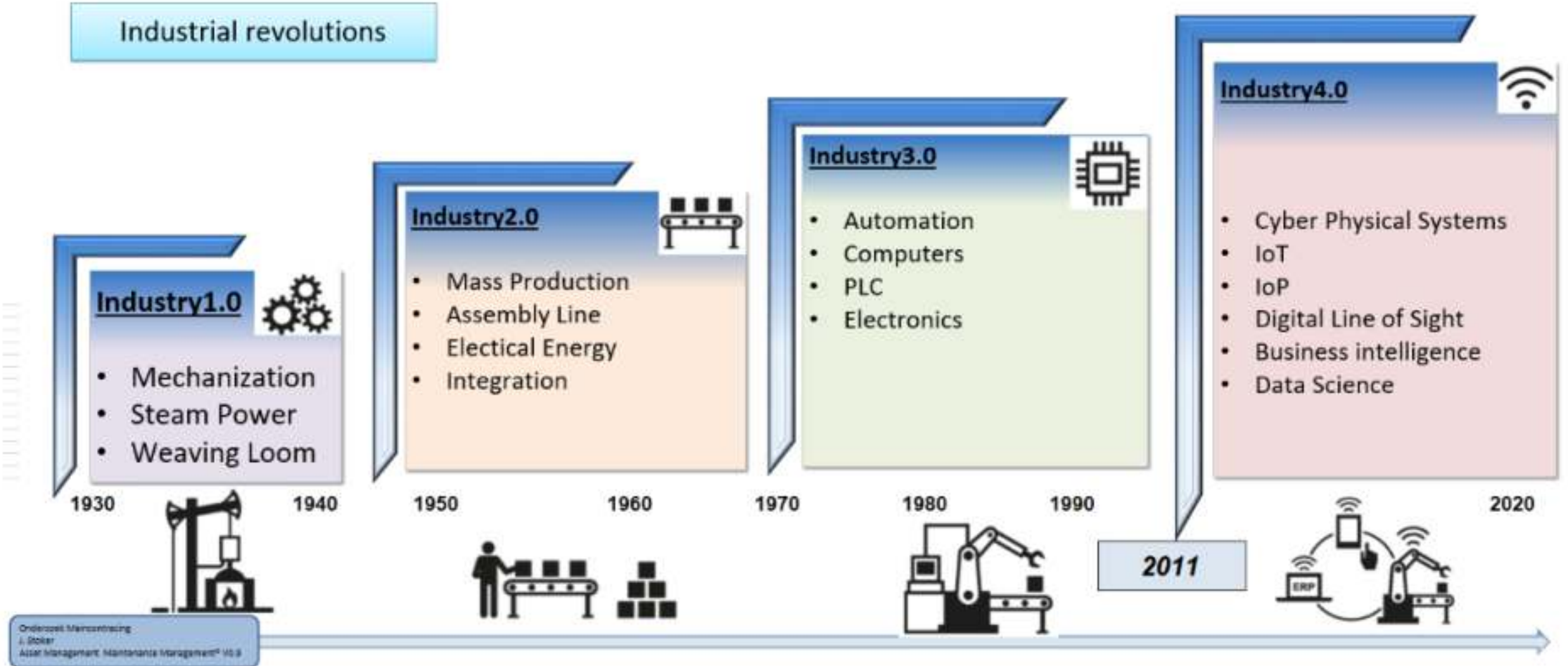


Industry 4.0 to 5.0 Ten years of Digitization to Human Centric Industry

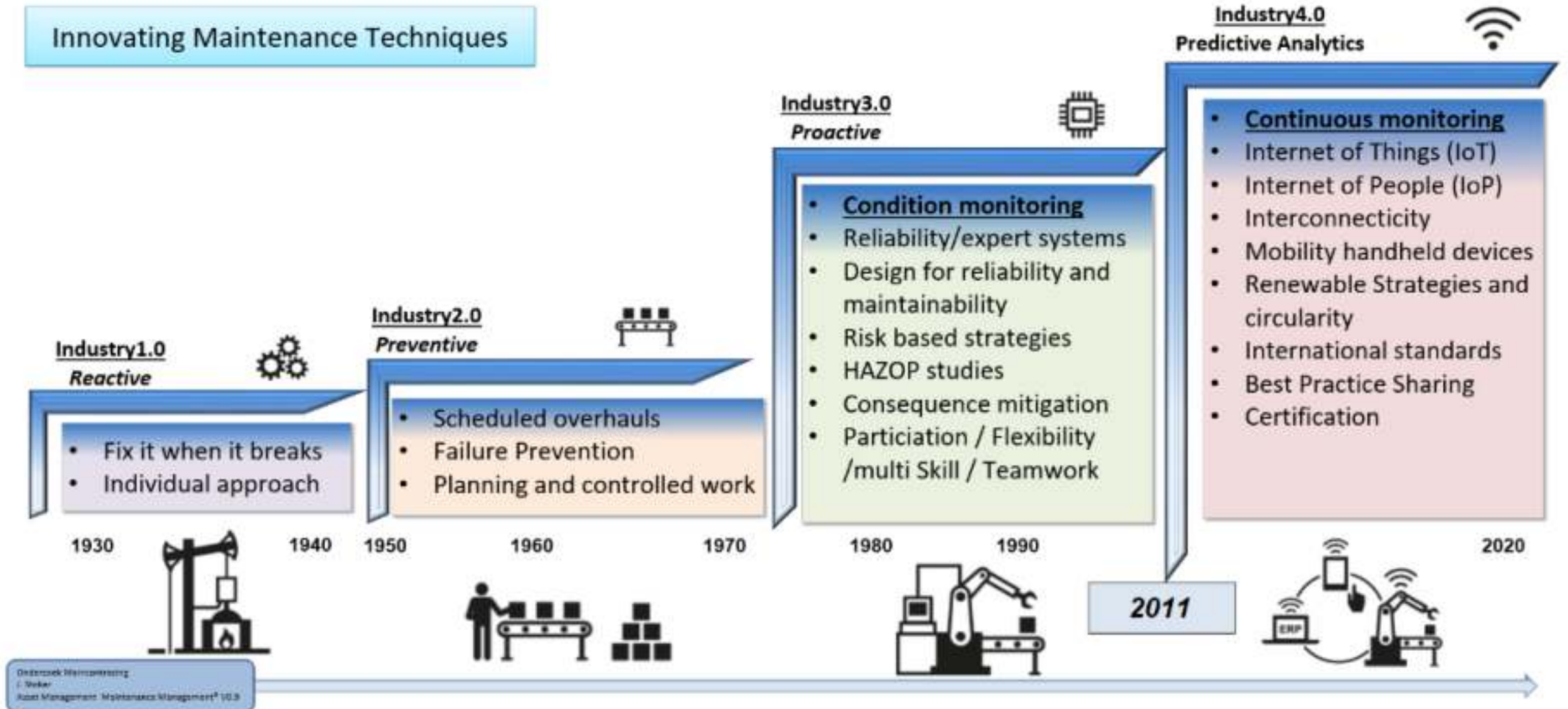
Prof. Diego Galar
Luleå University of Technology
Director R&D Sisteplant

When did it happen?

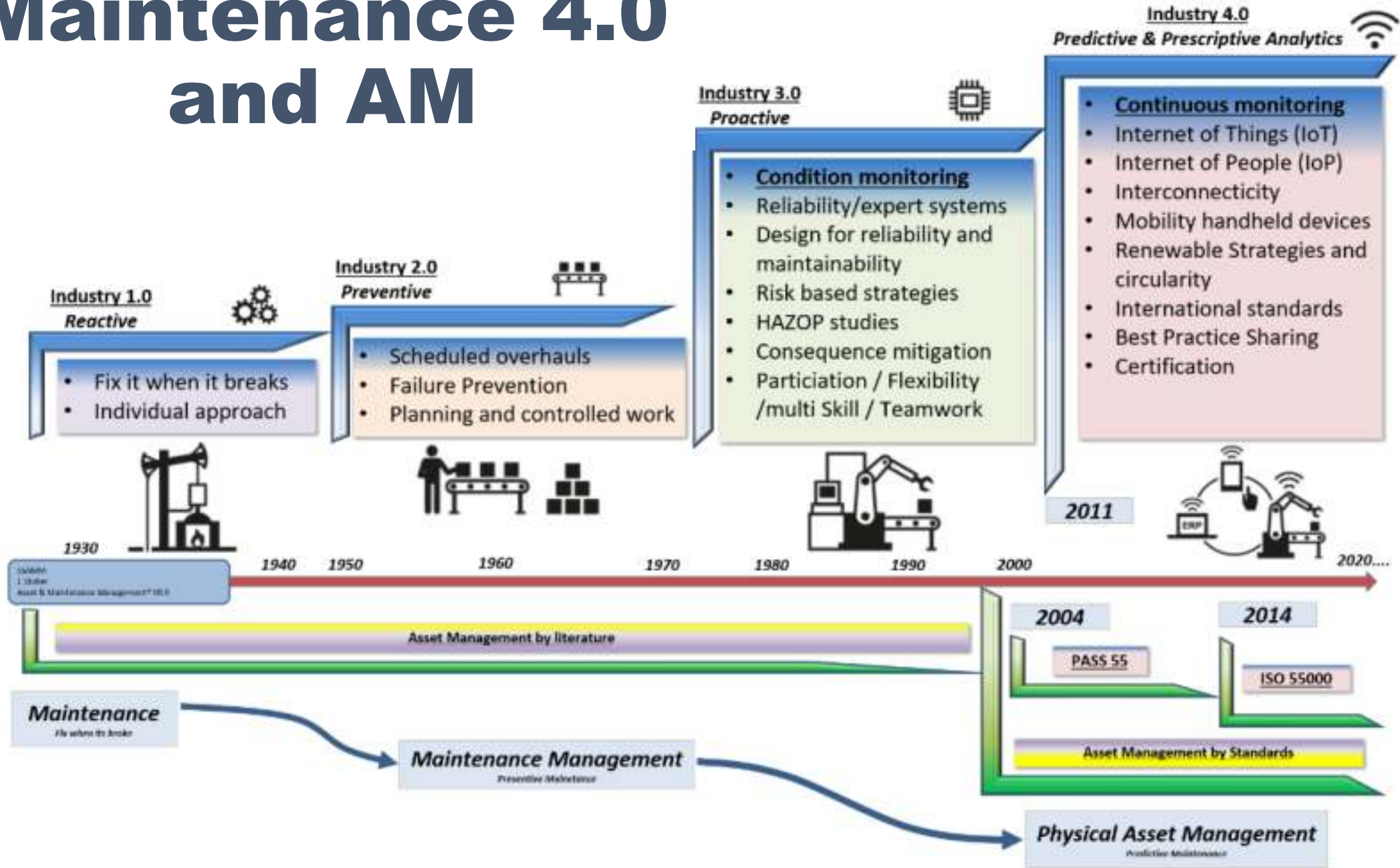


Maintenance 4.0?

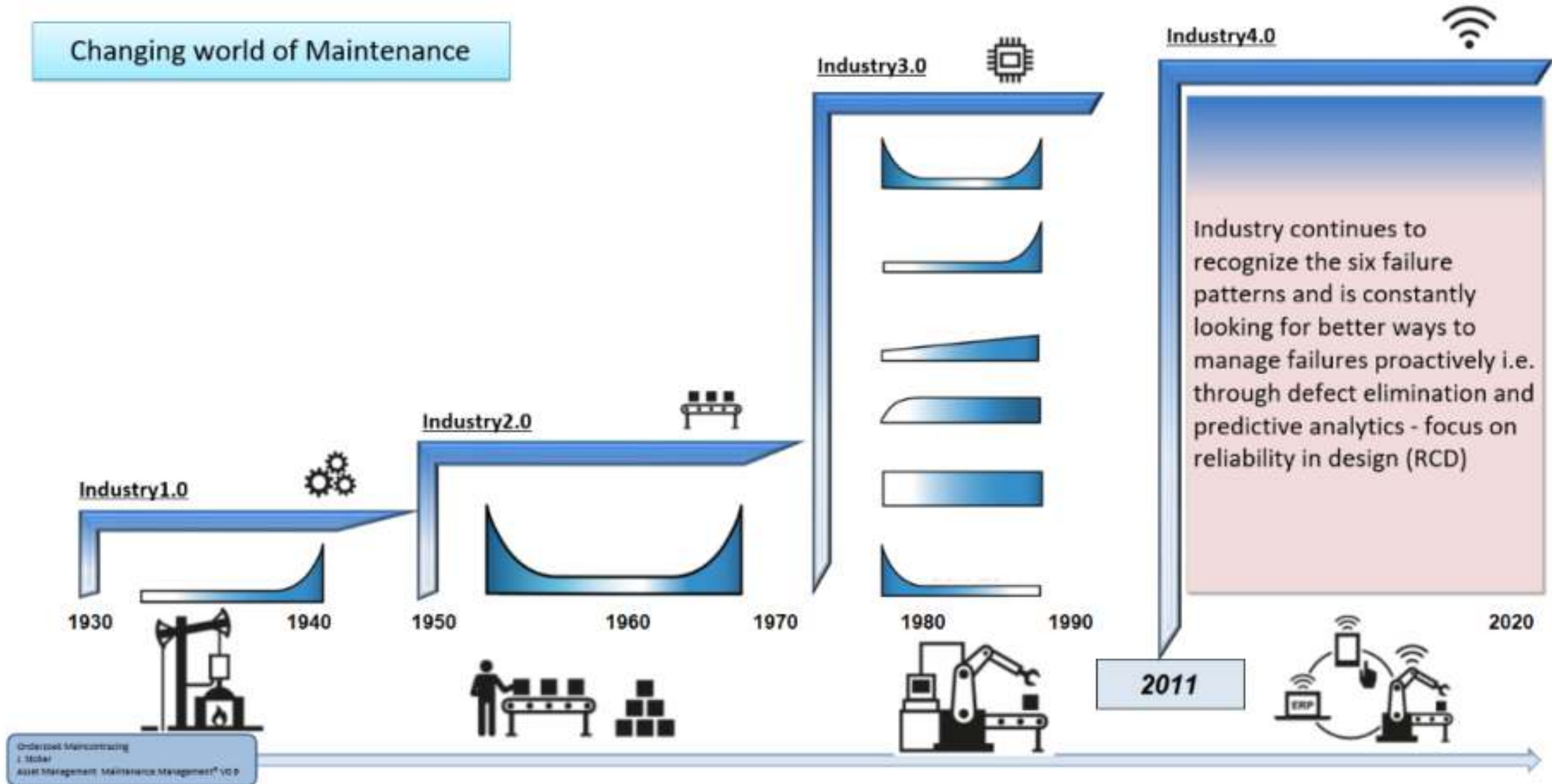
Innovating Maintenance Techniques



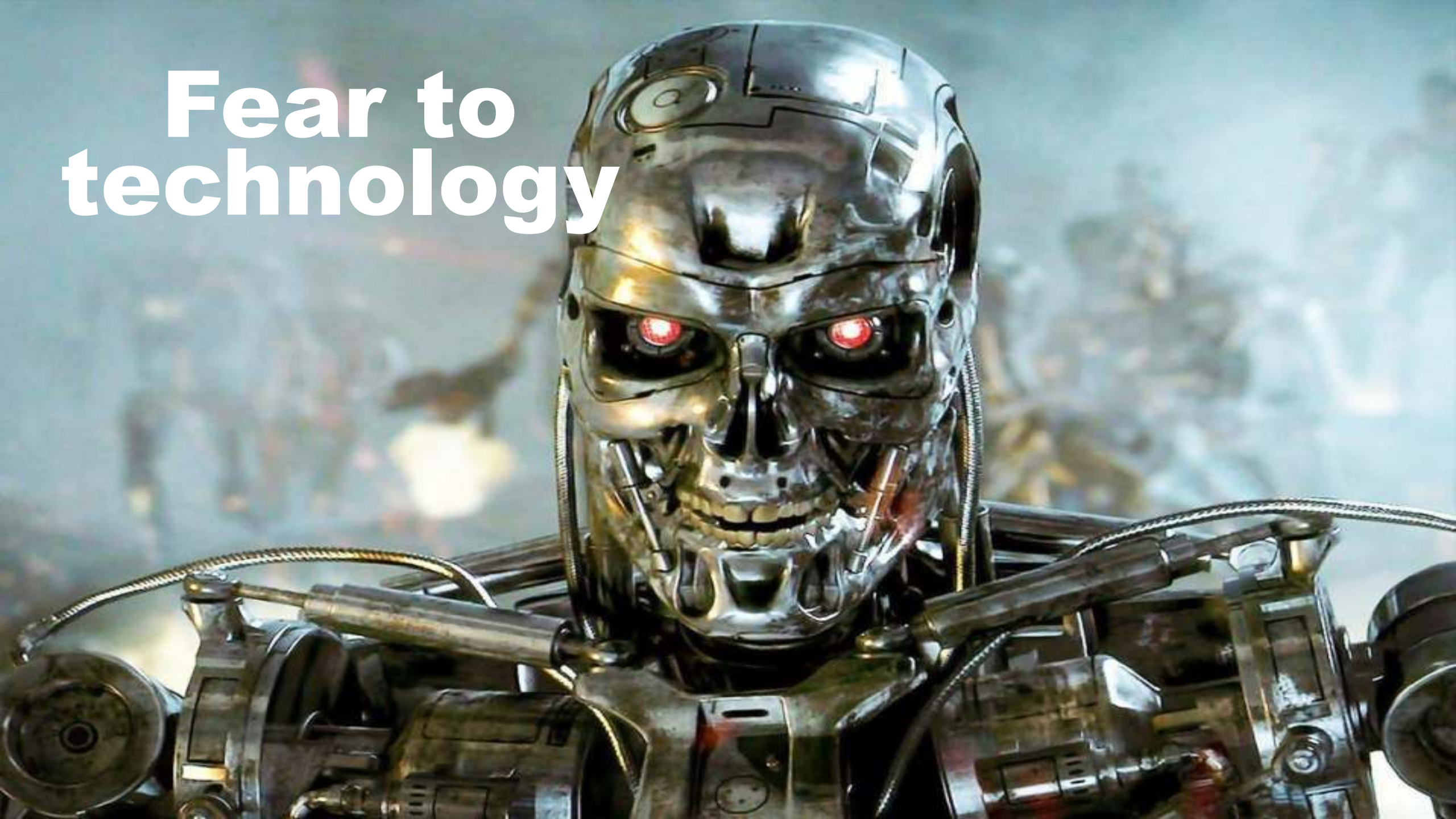
Maintenance 4.0 and AM



What to do with AI on maintenance data?



**Fear to
technology**



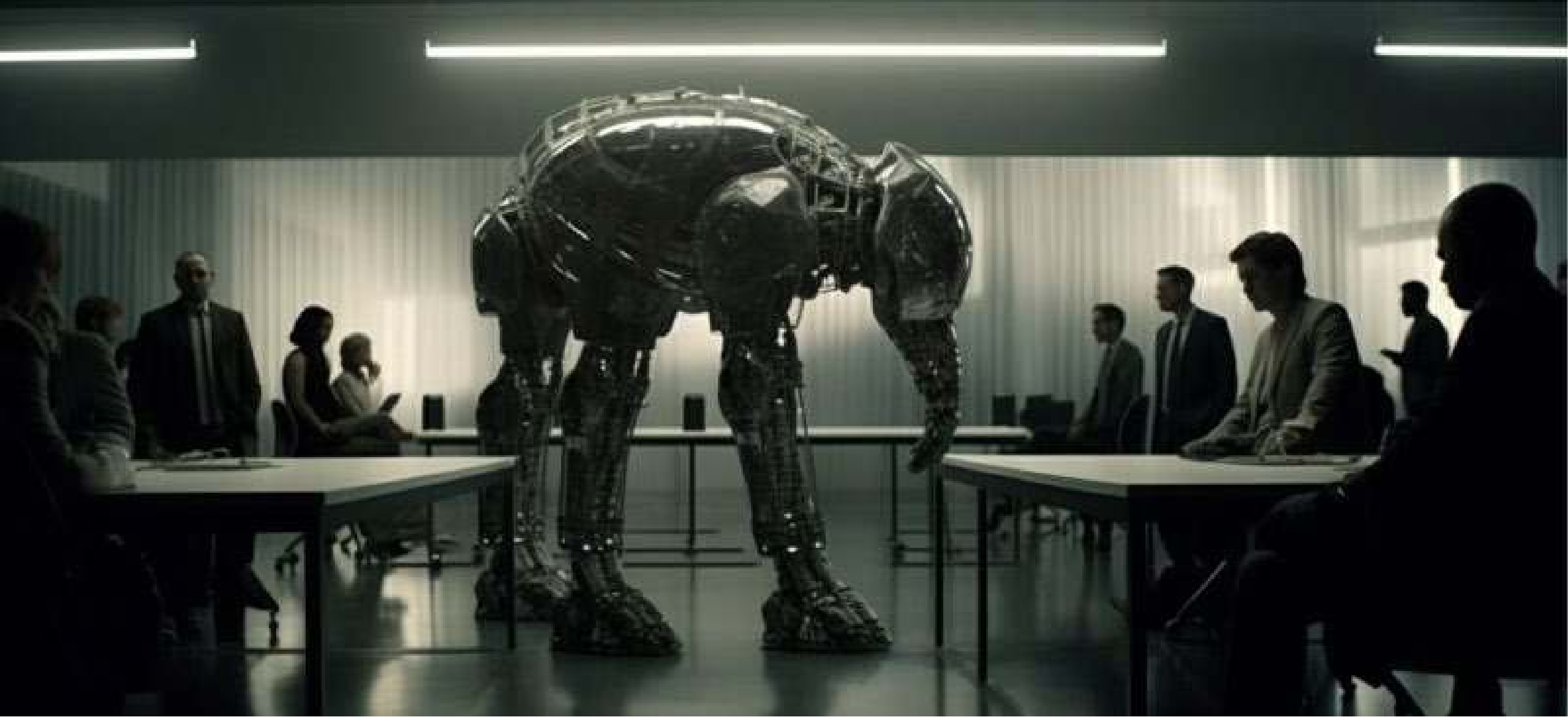
Dark Factory

- Dark Factory (Lights out manufacturing)
- Characterised by
 - High level of autonomy
 - Digitalisation
 - AI
 - Robotics
 - Low liveware intervention



Technology is 'The Elephant' in the room

Not always organizations embrace new innovations or are aligned with the latest timeframe Industry 5.0





From shareholder to stakeholder value

INDUSTRY 5.0

human-centric, sustainable
and resilient



IR4.0 to IR 5.0



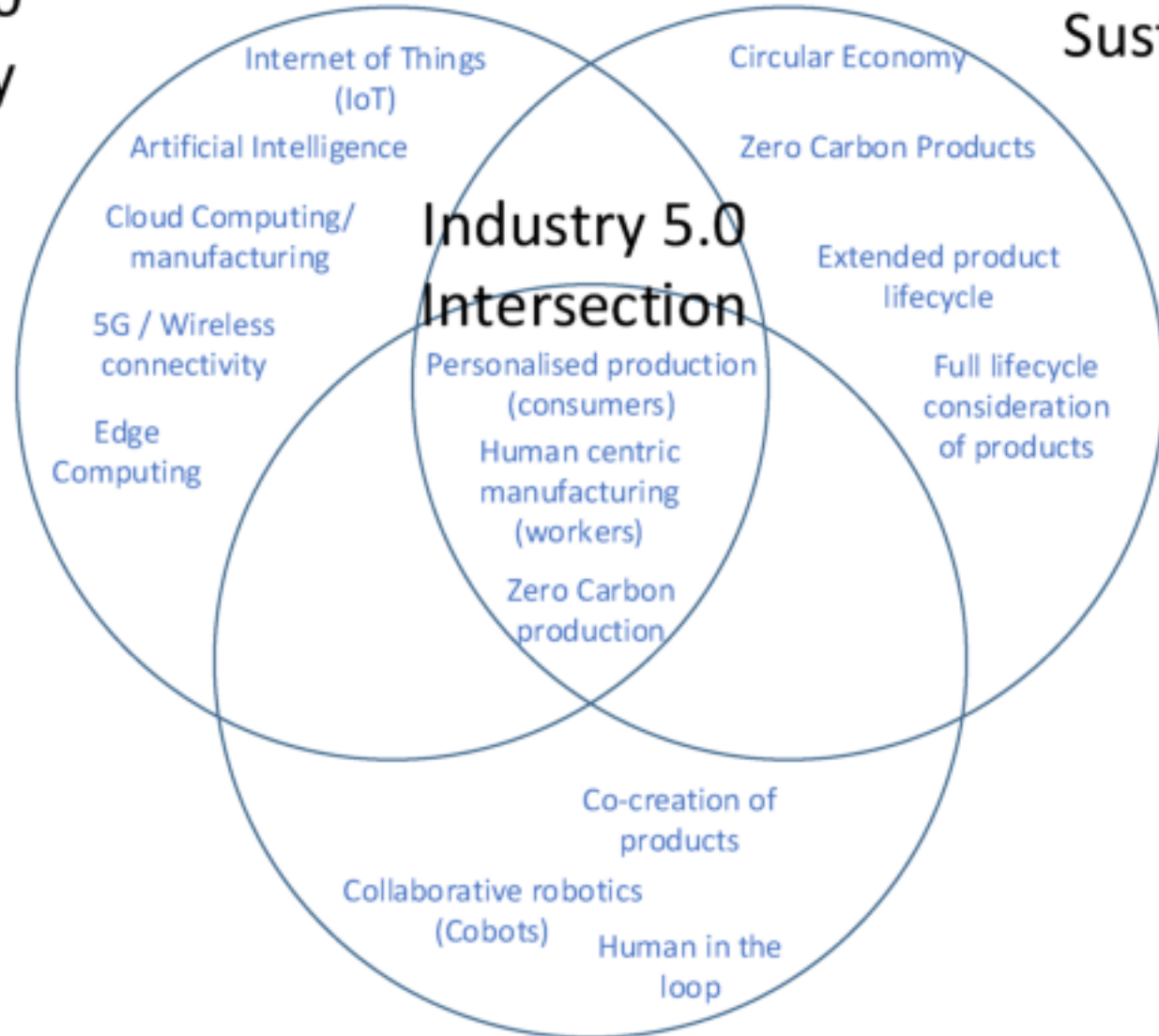
Industry 5.0 ...



IR4.0 to IR 5.0

Industry 4.0
Technology

Sustainability



Human
Centric
Production

SUSTAINABILITY



For industry to respect planetary boundaries, it needs to be **sustainable**. It needs to develop circular processes that re-use, re-purpose and recycle natural resources, reduce waste and environmental impact. Sustainability means reducing energy consumption and greenhouse emissions, to avoid depletion and degradation of natural resources, to ensure the needs of today's generations without jeopardising the needs of future generations. Technologies like AI and additive manufacturing can play a large role here, by optimising resource-efficiency and minimising waste.

RAM4S

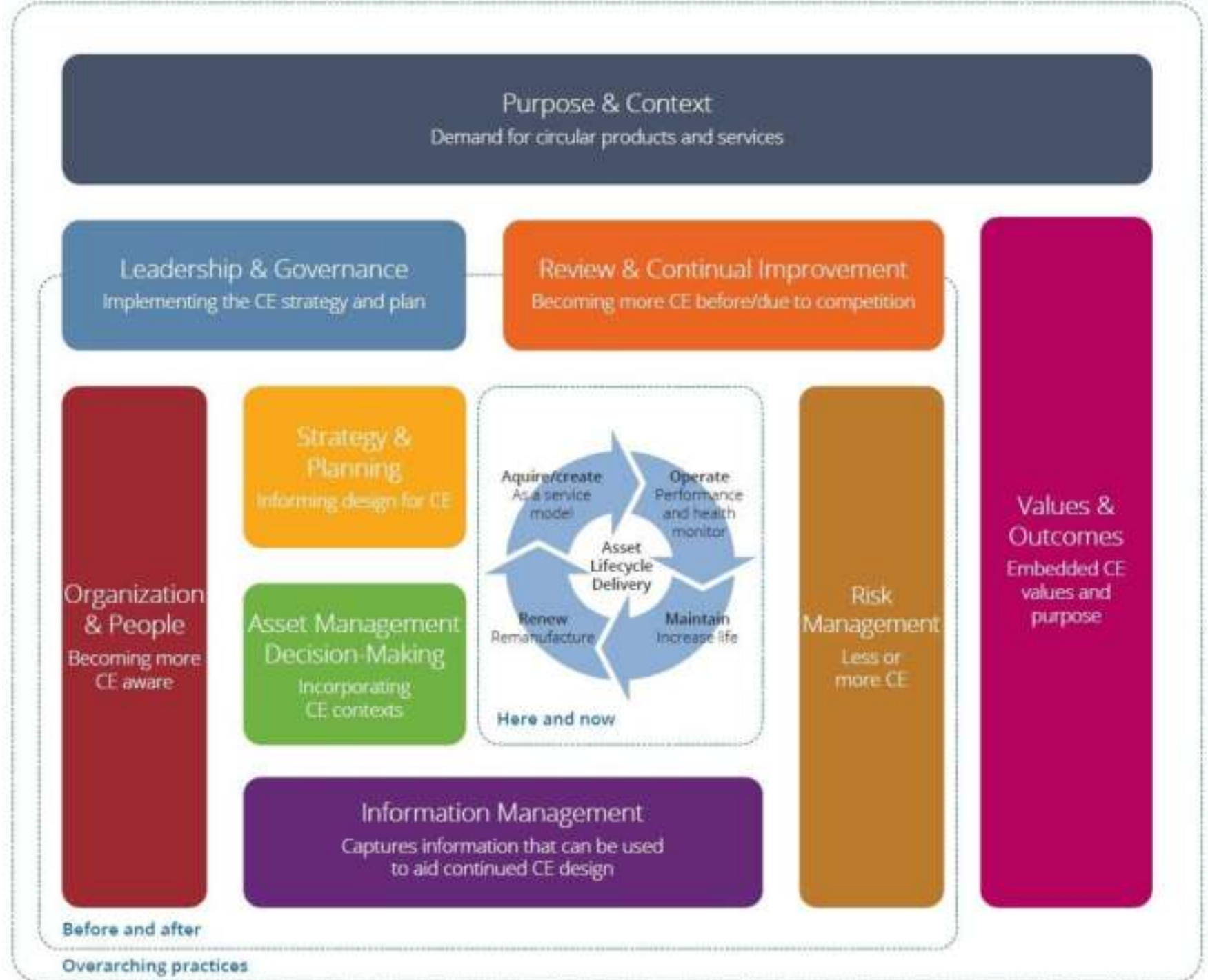
- Reliability
- Availability
- Maintainability
- Safety
- Security
- Supportability
- Sustainability



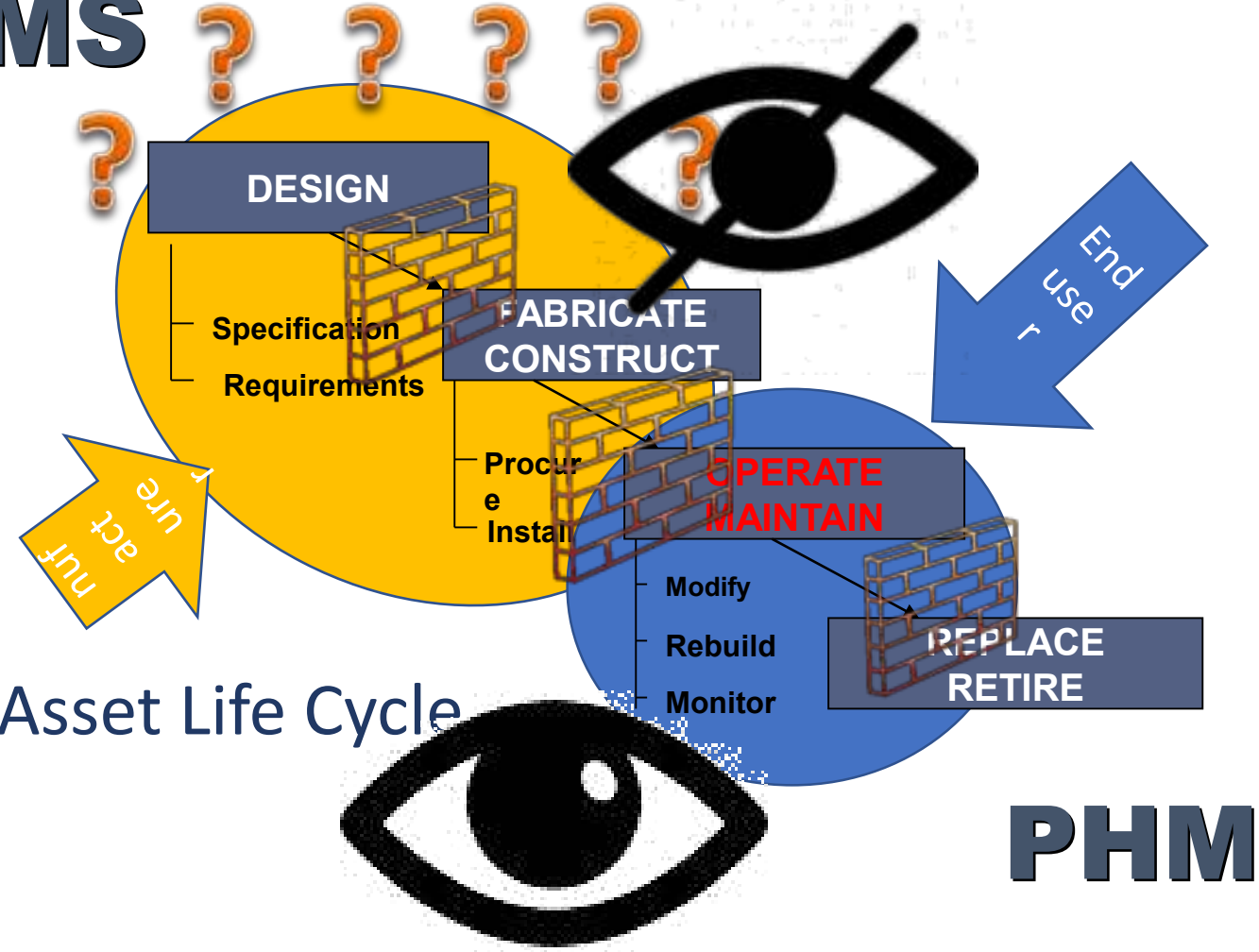
**Asset management
ISO55000**



New Asset management

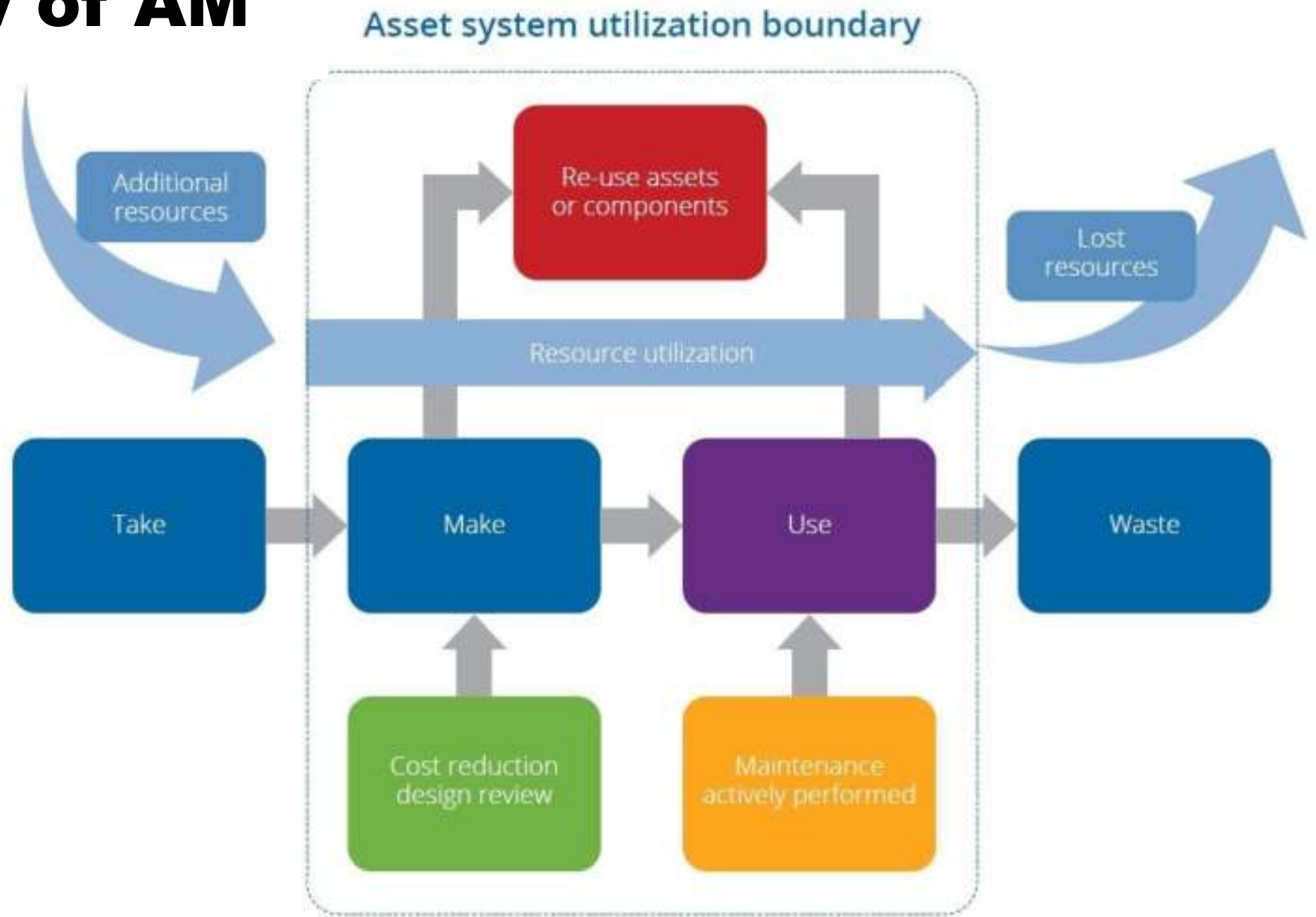


RAMS

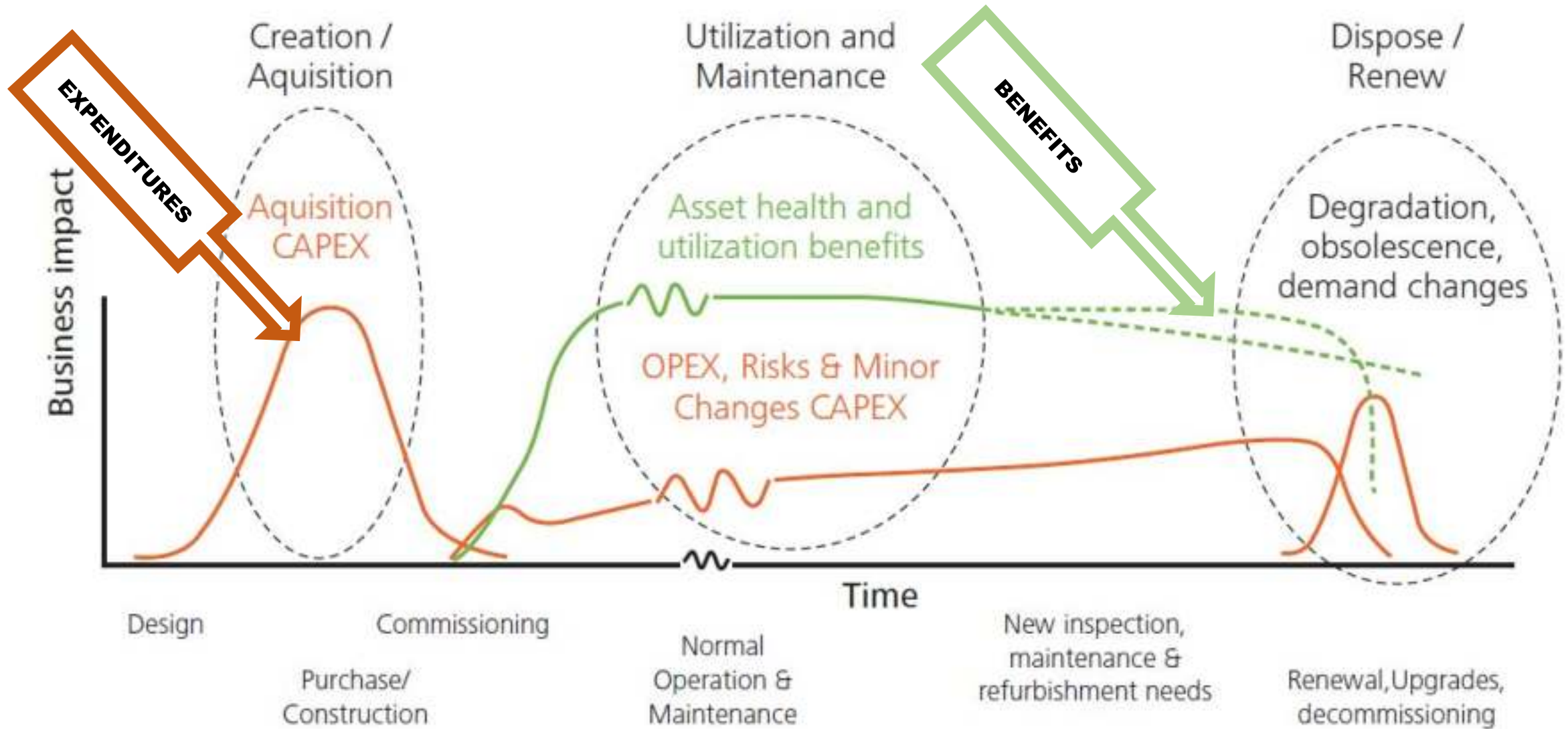


PHM

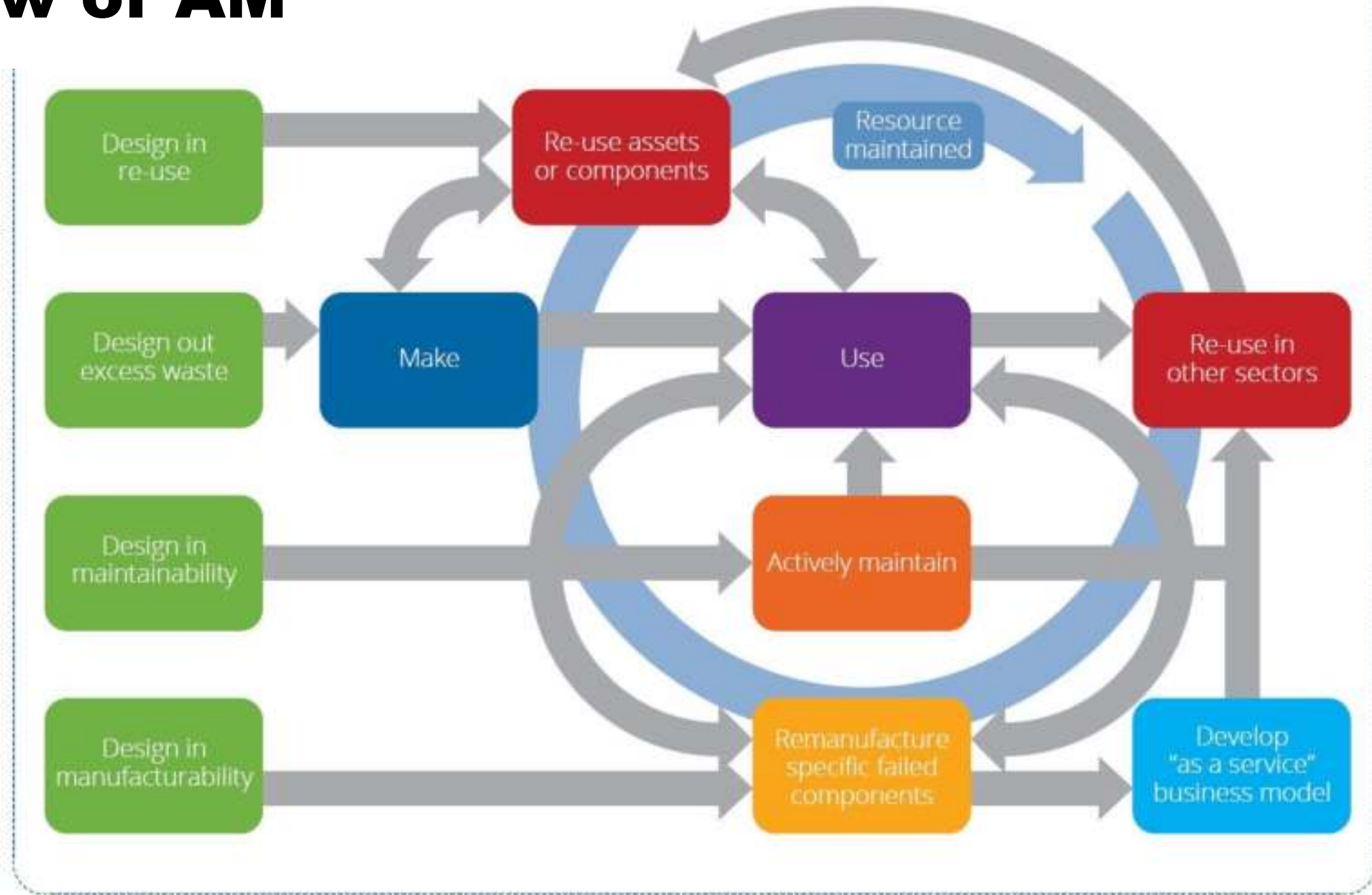
OLD view of AM



Business impact in a PLM approach



NEW view of AM



Design for.....

- **Design for reliability**
- **Design for maintainability**
- **Design for maintenance**
- **Design for failure**

Obsolescence

- Condition of being antiquated, old-fashioned, or out-of-date
- No longer **meets current needs or expectation levels**
 - Aging, technology, standard change
 - 2-yr old computers good example
- **Inability to meet changing performance requirements**



Obsolescence & Service Life

- “Always remember that someone, somewhere is making a product that will make your product obsolete”

Georges Doriot

- “Planned obsolescence” by Vince Packard’s The Waste Makers
 - Practice of deliberately designing products to last for a shorter period of time
 - Systemically doing this leads to inferior products



Service vs. Physical Lives

- Physical Lives: time it takes for infrastructure to wear out/fail
 - **Predicting this may be irrelevant**
- Service life: time actually used
 - In general these 2 are different

Go to Obsolete



Planned Obsolescence

- Products needing replacement before they should because they are obsolete
- Producers who **influence consumer** concepts of acceptable styles
- Intentionally **holding back attractive functional features**, then introducing them later to make old model obsolete.



Designing products to wear out or become outdated quickly



MAINTENANCE OR REPAIRMENT ARE NOT VALID OPTIONS

NO

MORE

DISPOSABLE

PRODUCTS



RIGHT TO

REPAIR

REPAIR
OUR
CLIMATE

#RIGHT

RIGHT
TO REPAIR
uspirg.org/repair

I'm here for
my kid
and

REPAIR
FOR
FUTURE

REPAIR
FOR
FUTURE

IFIXIT

patagonia

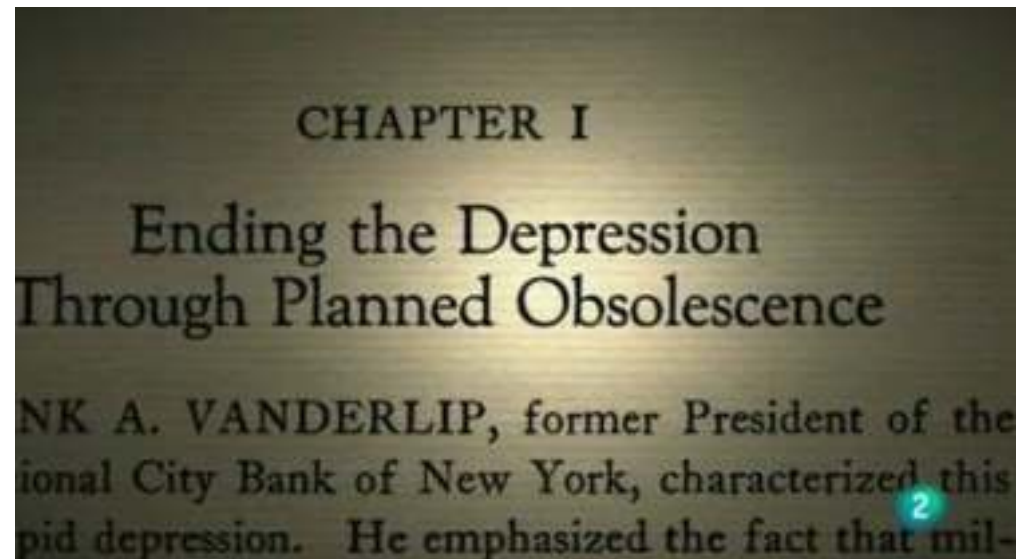
x The
net

What Causes It?

- Technological change
- Regulatory change
- Forced or “suggested” upgrades
- **Economic / social changes**
- Value / behavior changes



Bernard London (1932)



Capitalism is sustained on obsolescence?



The main in White suit

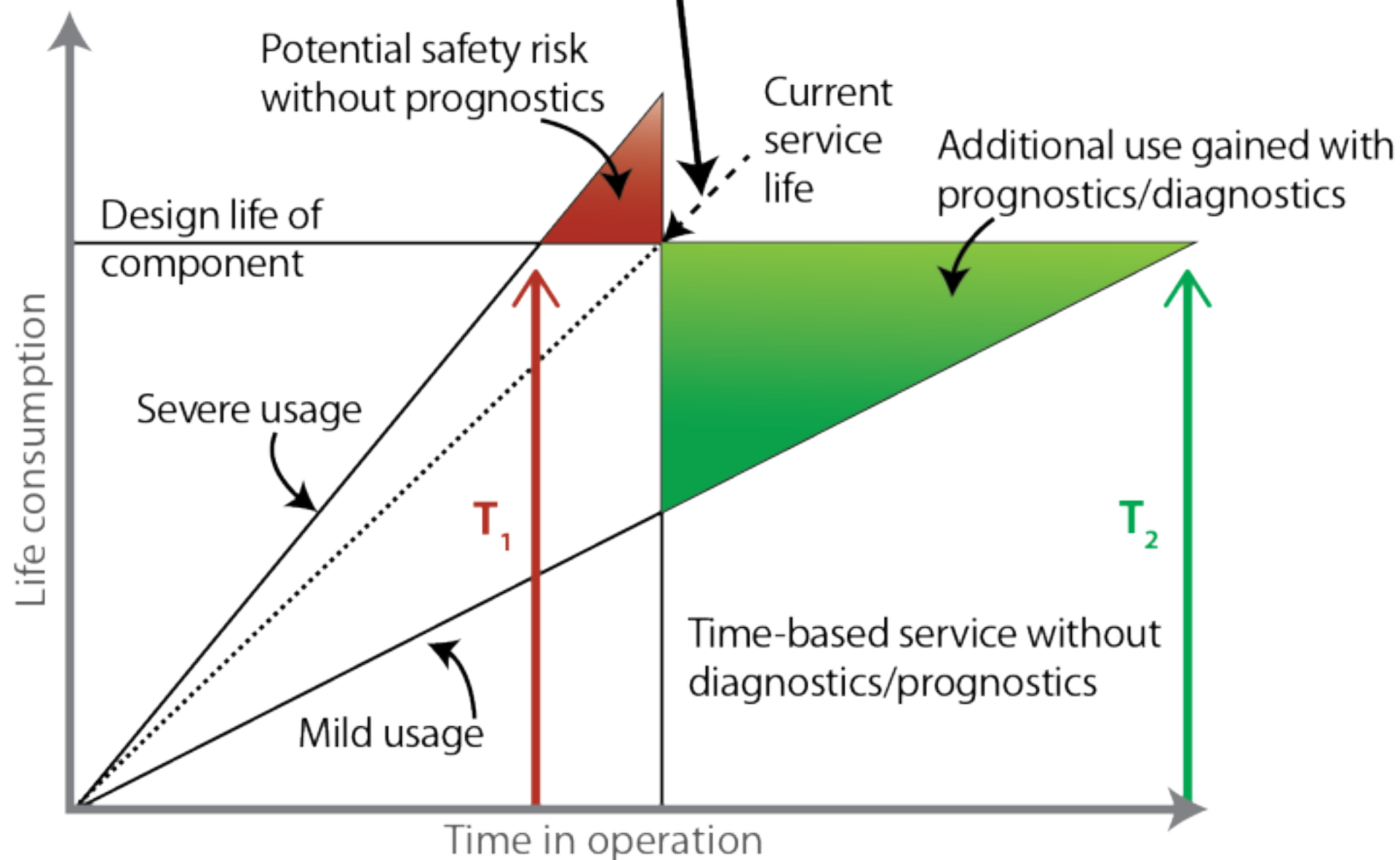




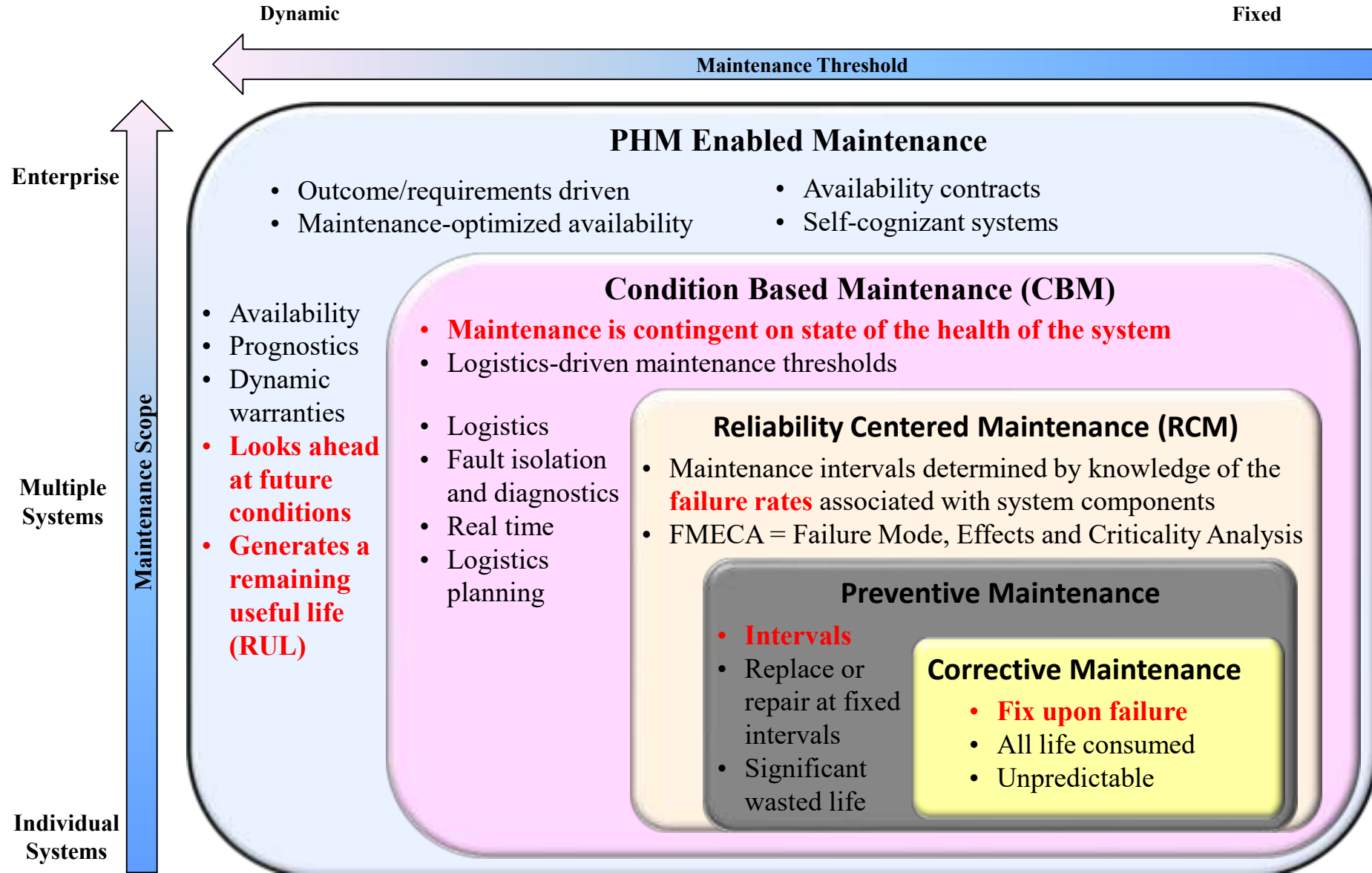
The untold story of planned obsolescence

THE LIGHT BULB CONSPIRACY

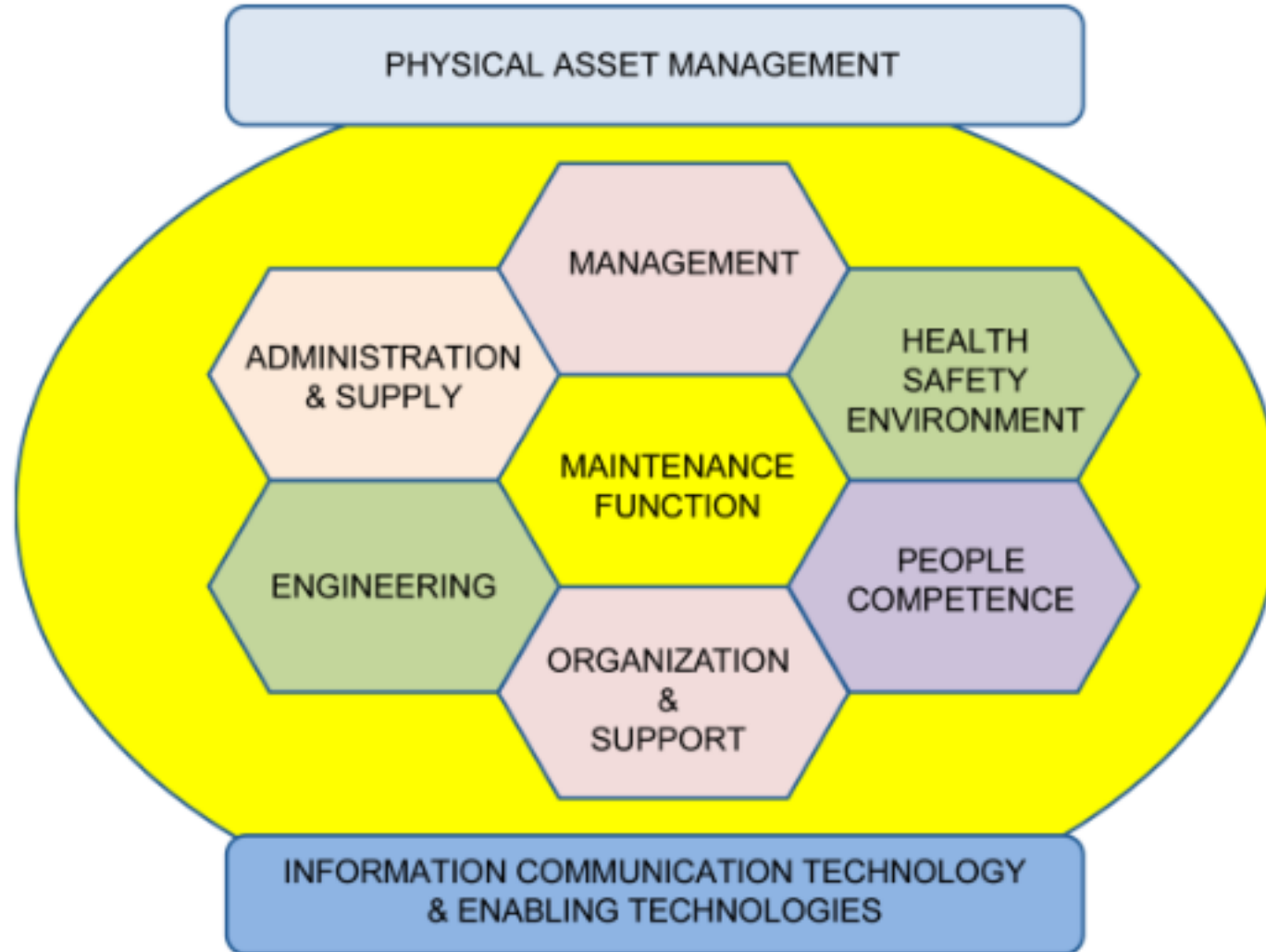
MTBF statistical expected life



Evolution of Failure Response Paradigms



15341:2020



15341:2020

SUB FUNCTIONS, TOOLS AND METHODOLOGIES	KPIs	MAIN AREAS			
Maintenance within physical asset management	PHA _i	Sustainability i = 1 to 3	Capacity Effectiveness Integrity i = 4 to 11	Service Level i = 12 to 13	Economics i = 14 to 20
Sub-function 1 Health - Safety Environment	HSE _i	Laws- Rules conformity i = 1 to 3	Statistical Records i = 4 to 12	Safe Practice i = 13 to 17	Prevention and Improvements i = 18 to 22
Sub-function 2 Maintenance Management	M _i	Strategy i = 1 to 3	Function i = 4 to 10	Technical Assessment i = 11 to 16	Continuous Improvement i = 17 to 22
Sub-function 3 People Competence	P _i	Maintenance Manager i = 1 to 3	Maintenance Supervisor/ Maintenance Engineer i = 4 to 9	Maintenance Technician Specialist i = 10 to 12	Education i = 13 to 21
Sub-function 4 Maintenance Engineering	E _i	Capability Criticality i = 1 to 3	Durability i = 4 to 9	Preventive Maintenance i = 10 to 16	Engineering Improvements i = 17 to 19
Sub-function 5 Organization and Support	O&S _i	Structure and Support i = 1 to 8	Planning and Control i = 9 to 22	Productivity Effectiveness i = 23 to 28	Quality i = 29 to 30
Sub-function 6 Administration and Supply	A&S _i	Economics i = 1 to 6	Budget &Control i = 7 to 19	Outsourcing services i = 20 to 25	Materials and spare parts i = 26 to 29
Information Communication Technology, Enabling technologies	ICT _i	Management i = 1 to 6	Administration and Supply i = 7 to 10	Organization and Support i = 11 to 13	Engineering i = 14 to 20 TEC 18.20

Asset Management BowTie

Asset Management

- ISO 55000 Overview, Principles and Terminology
- ISO 55001 Managementsystems
- ISO 55002 guidelinesfor the application of ISO55001

Maintenance Management

- EN 17007 Maintenance process and associated indicators
- EN 16991 Risk-based inspection framework
- EN 15341 Maintenance Key Performance Indicators
- EN 13460 Documentation for Maintenance
- EN 15628 Qualification of Maintenance Personnel

System borders Asset & Maintenance management

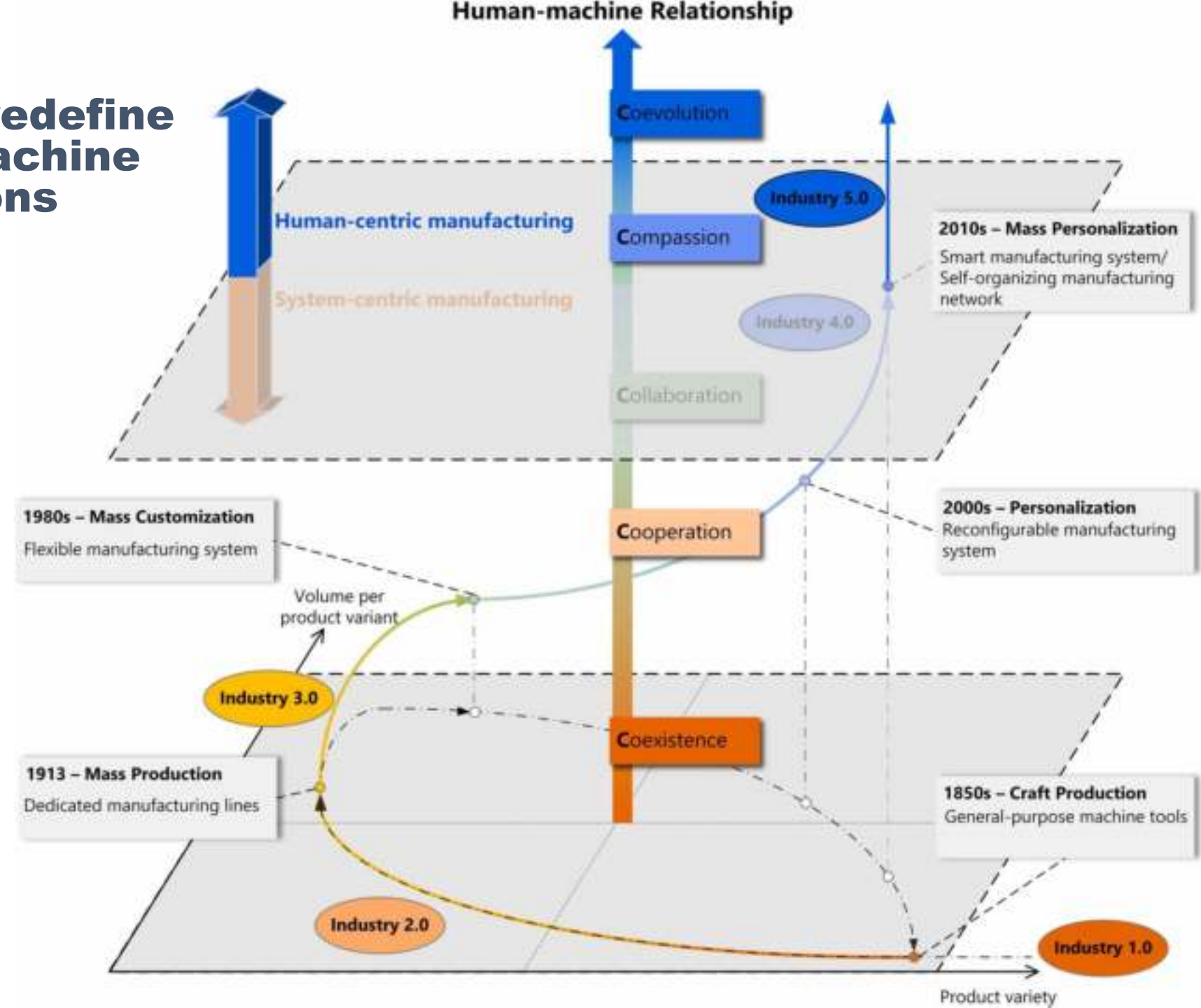
- EN 16646 Maintenance within physical Asset Management
- prEN 17666 Maintenance Engineering Requirements

Human Centric



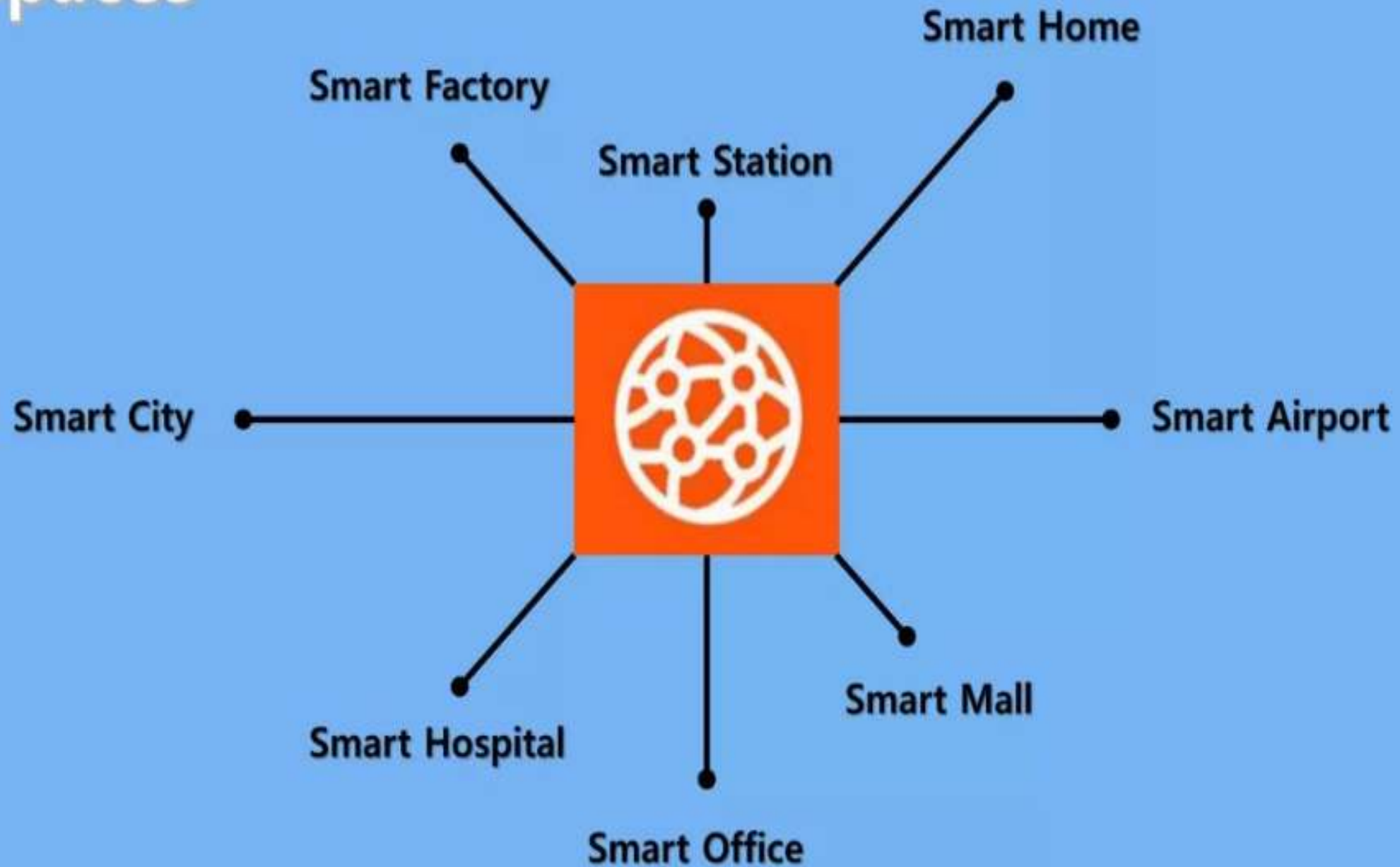
Rather than taking emergent technology as a starting point and examining its potential for increasing efficiency, a **human-centric approach** in industry puts core human needs and interests at the heart of the production process. Rather than asking what we can do with new technology, we ask what the technology can do for us. Rather than asking the industry worker to adapt his or her skills to the needs of rapidly evolving technology, we want to use technology to adapt the production process to the needs of the worker, e.g. to guide and train him/her. It also means making sure the use of new technologies does not impinge on workers' fundamental rights, such as the right to privacy, autonomy and human dignity.

5.0 Let us redefine human machine relations

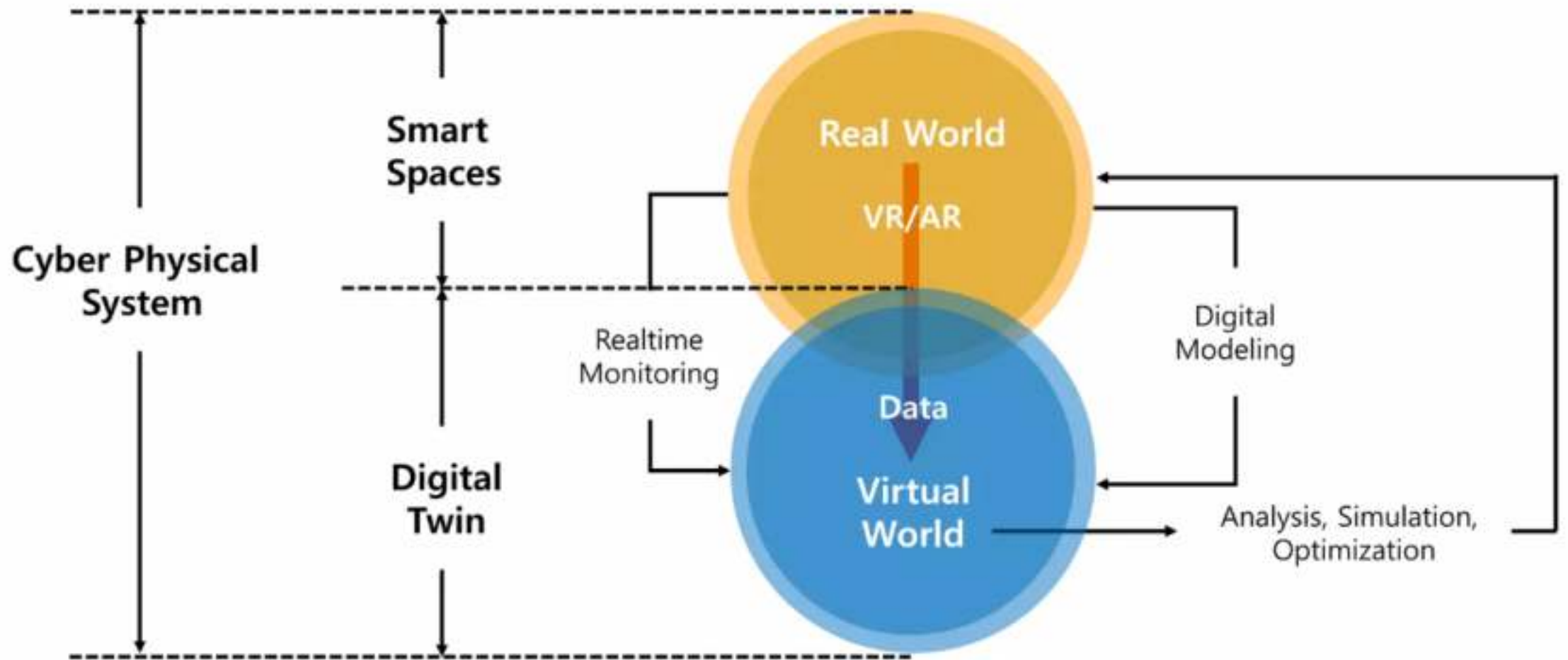




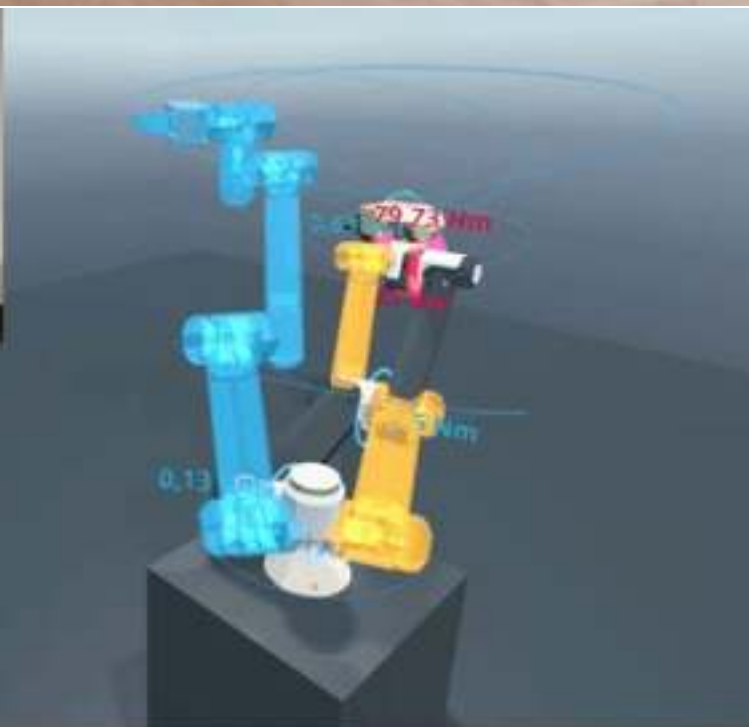
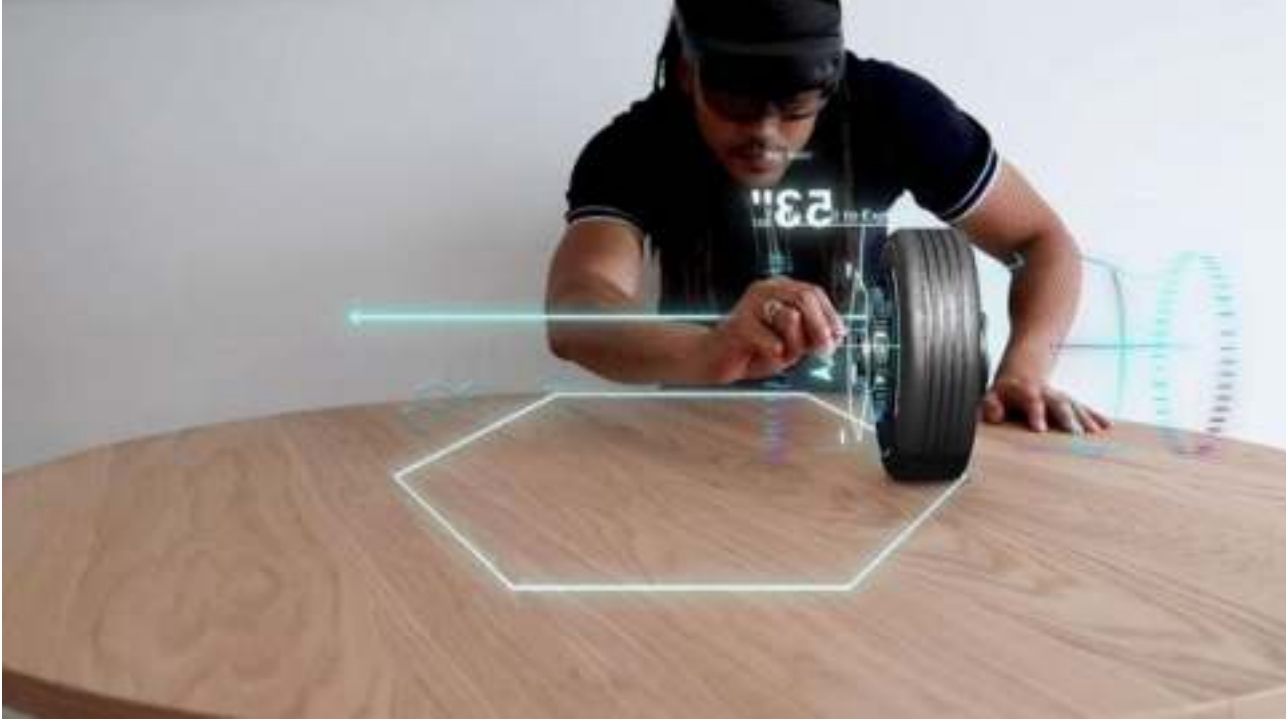
Smart Spaces



Digital Twin and SMART



We want to be Alice



19:05 PM
Friday

october
21

19:05 PM
Friday

Full Capacity: 50 G

PRIMARY STORAGE ▶

Free Capacity: 27 G

Power

62%
High

Waste Stat

2 Filtrage

Uptime: 00:70h 45min

Communication

comprage nima

Browser

Themes

Emergency

Minimons

Reader

gimudo

What's Hiking from Mexico to Canada
Does It Your Shown

Turning a Garage Into a Monster's Mouth
Is a Good Halloween Decoration

After Looking at Deep Dream Genitalia,
Internet Outrage Doesn't Seem So Bad
(NSFW)

My Google Translate Took a Foreign
Language and Then Translated Back to
English: A Warning

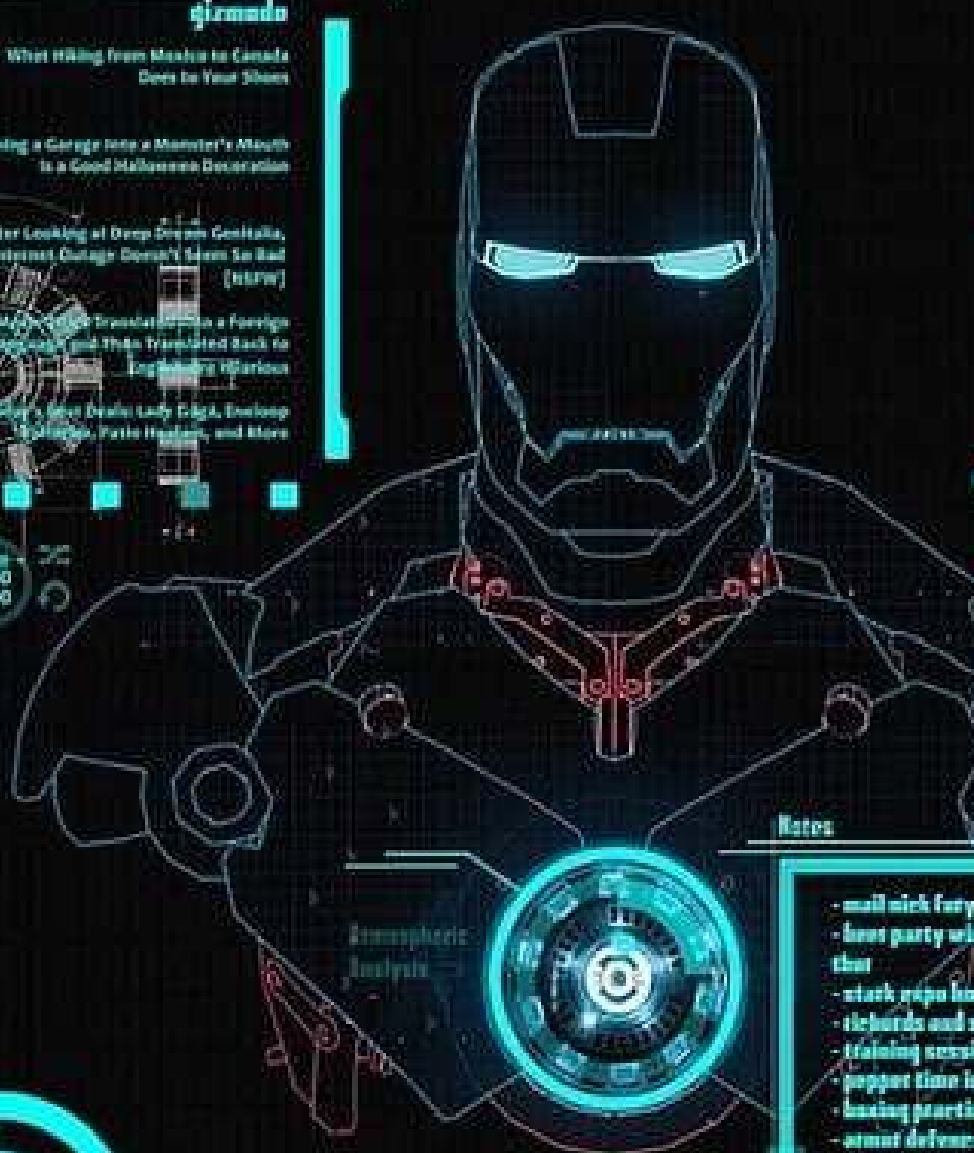
Today's Best Deals: Lady Gaga, Booktopia,
Kohl's, Patek Heueton, and More

Player

0:00
0:00

Atmospheric
Analysis

0.0h
0.0h



Images

Documents

Downloads

Videos

Music

Skinspath

Photoshop

Word

Excel

Powerpoint

Notes

- mall nick fury
- live party with rap and the
- stark rapo heard most
- richards and use dinner
- staining cession with thip
- pepper time in Italy
- having peartire with happy
- armor defence testing wld thulay
- enrichment statue?
- complete jarvis upgrades
- stann follow-up

Visuals

gmail

wikipedia

da-valetometer

de-activated

bathadi room

litcharker

la9

gimudo

kutaku

twitter

facebook

youtube

JARVIS DISPLAY FUNCTION

LEFT PANEL:	WEATHER BAR:	VISUALS
- TIME	- TEMPERATURE	
- DATE	- CLIMATE	
- PRIMARY DRIVE		
- WIDAMP INTERFACE		
- POWER STATUS		
- HARD STATUS		
- COMPOSE M16		
- WIN7 START		
- RAINMETER		
- NETWORK STATISTICS		
- EVASION		

CENTRAL INTERFACE:	SEE FREEDOM
- FOLDER LINKS	
- WEB CONNECT	
- PRIMARY APPS	
	- 10h
	- 00:00:00
	- 101 NEMO

J.A.R.V.I.S.

100

21 Tuesday
May 2013

May 2013

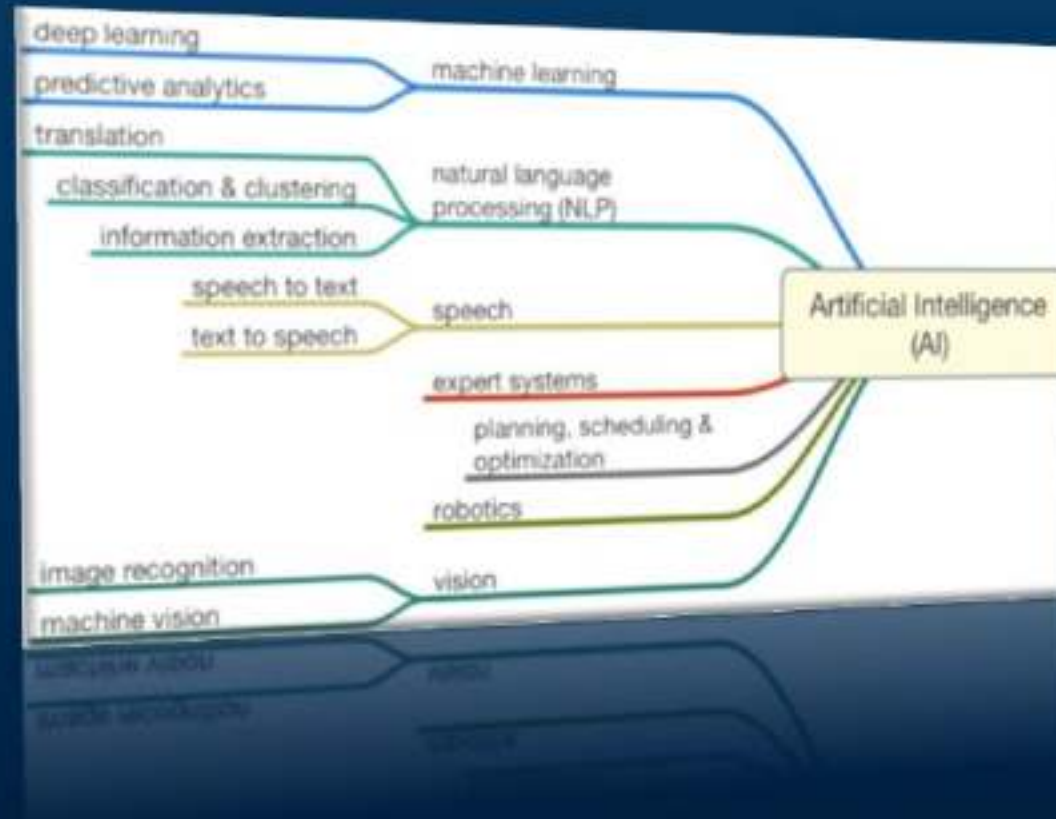


AI IN THE INDUSTRY



AI DEFINITION

Artificial intelligence (AI) is the ability of a computer or computer-controlled system to perform tasks commonly associated with intelligent beings.



What is Intelligence?

- Common definition of artificial intelligence:
 - AI is a field which attempts to build intelligent machines and tries to understand intelligent entities.
- But what is intelligence?
 - Learning, manipulating with facts, but also creativity, consciousness, emotion and intuition.
- Can machines be intelligent?
 - Up to the present day it is not sure whether it is possible to build a machine that has all aspects of intelligence.
 - This kind of research is central in the field of AI.

Artificial Intelligent Systems

- We can debate endlessly about whether a certain system is intelligent or not ...
- SW programs or SW/HW systems designed
 - to perform **complex tasks**
 - employing strategies that mimic some **aspect of human thought**
 - the key is **evolution**: it is intelligent if it can **learn** (even if only a limited sense) and/or get better in time

Artificial Intelligence (AI) vs Machine learning (ML)

- AI:
is the broader concept of machines being able to carry out tasks in a way that we would consider “smart”.
- ML:
an application of AI based around the idea that we should really just be able to give machines access to data and let them learn for themselves.

ML in a metaphor

It's like gardening

- **Seeds** = Algorithms
- **Nutrients** = Data
- **Gardener** = You
- **Plants** = Programs/
trained models



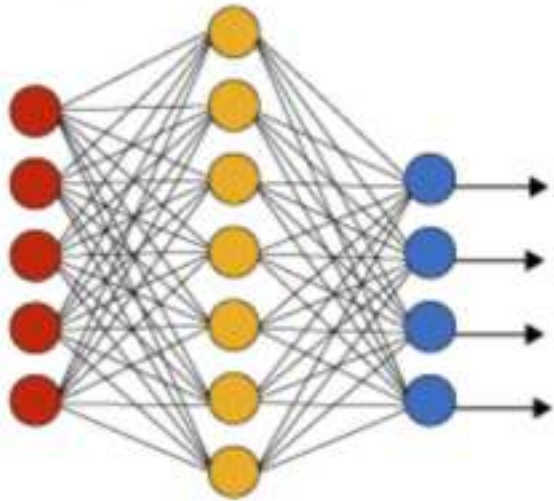


Not for all applications..

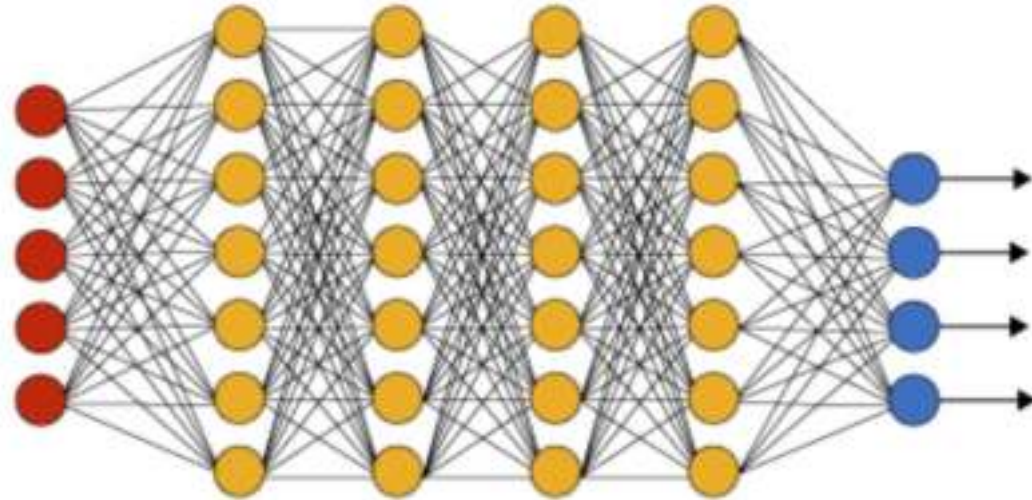
- IF
 - the nature of computations required in a task is not well understood
 - or there are too many exceptions to the rules
 - or known algorithms are too complex or inefficient
- THEN
 - AI can be considered as a possible solution

Traditional and Deep Learning networks

Simple Neural Network



Deep Learning Neural Network

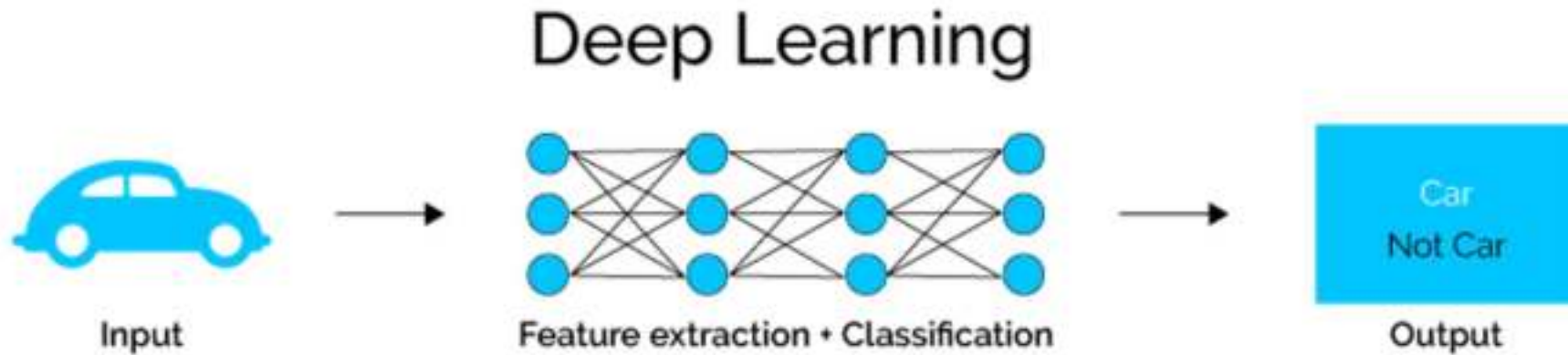
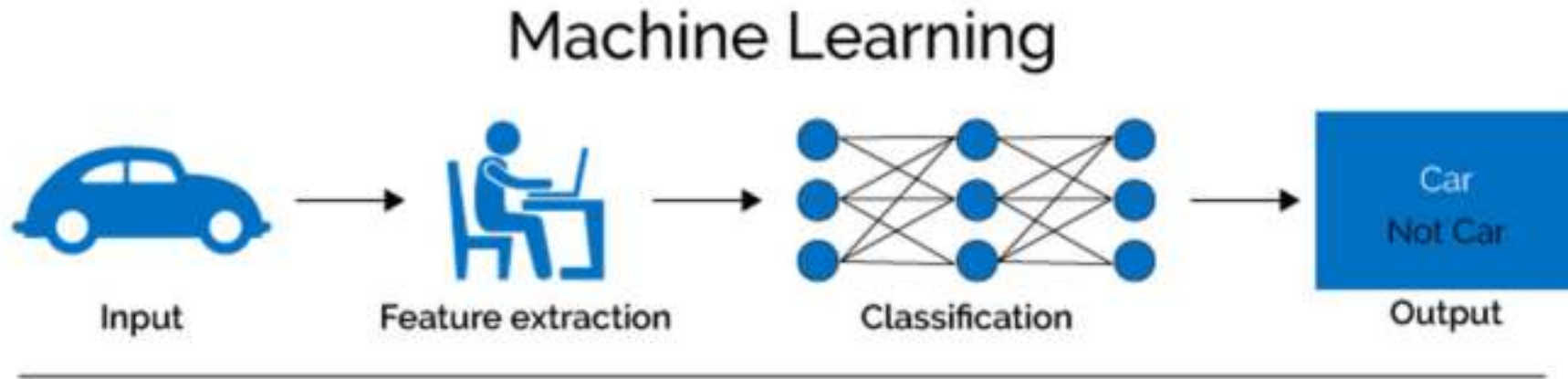


● Input Layer

● Hidden Layer

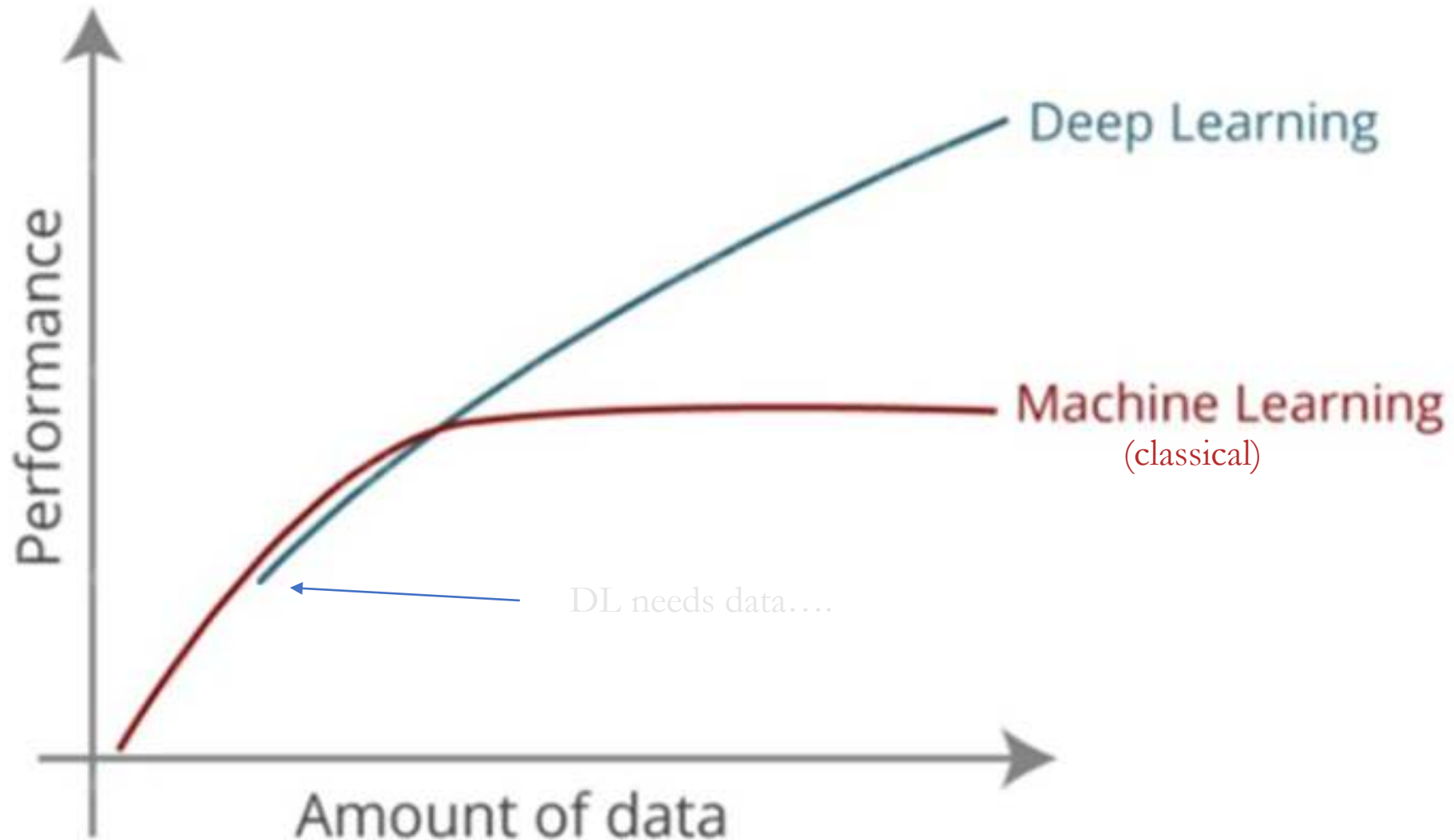
● Output Layer

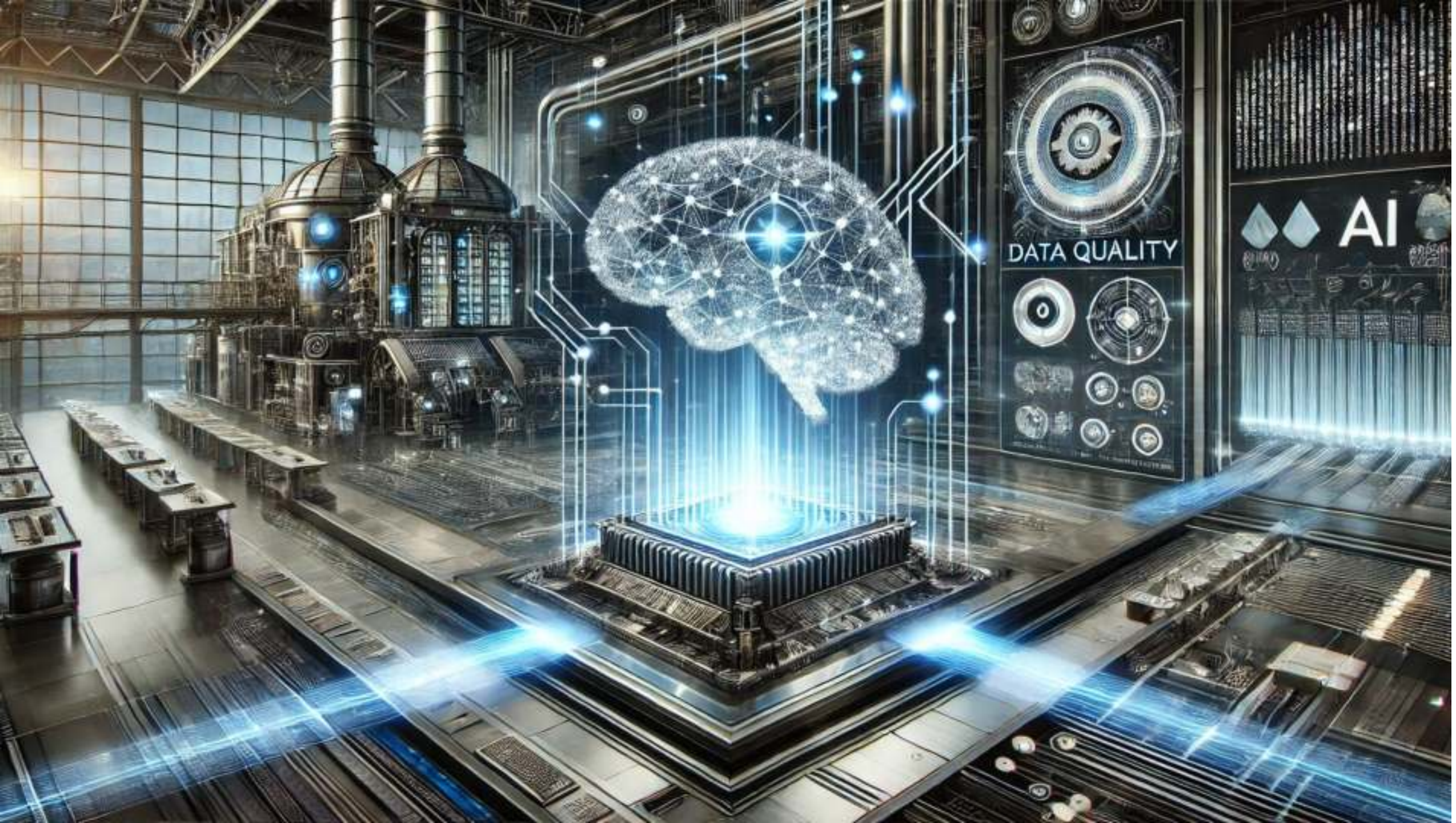
Traditional ML vs Deep Learning



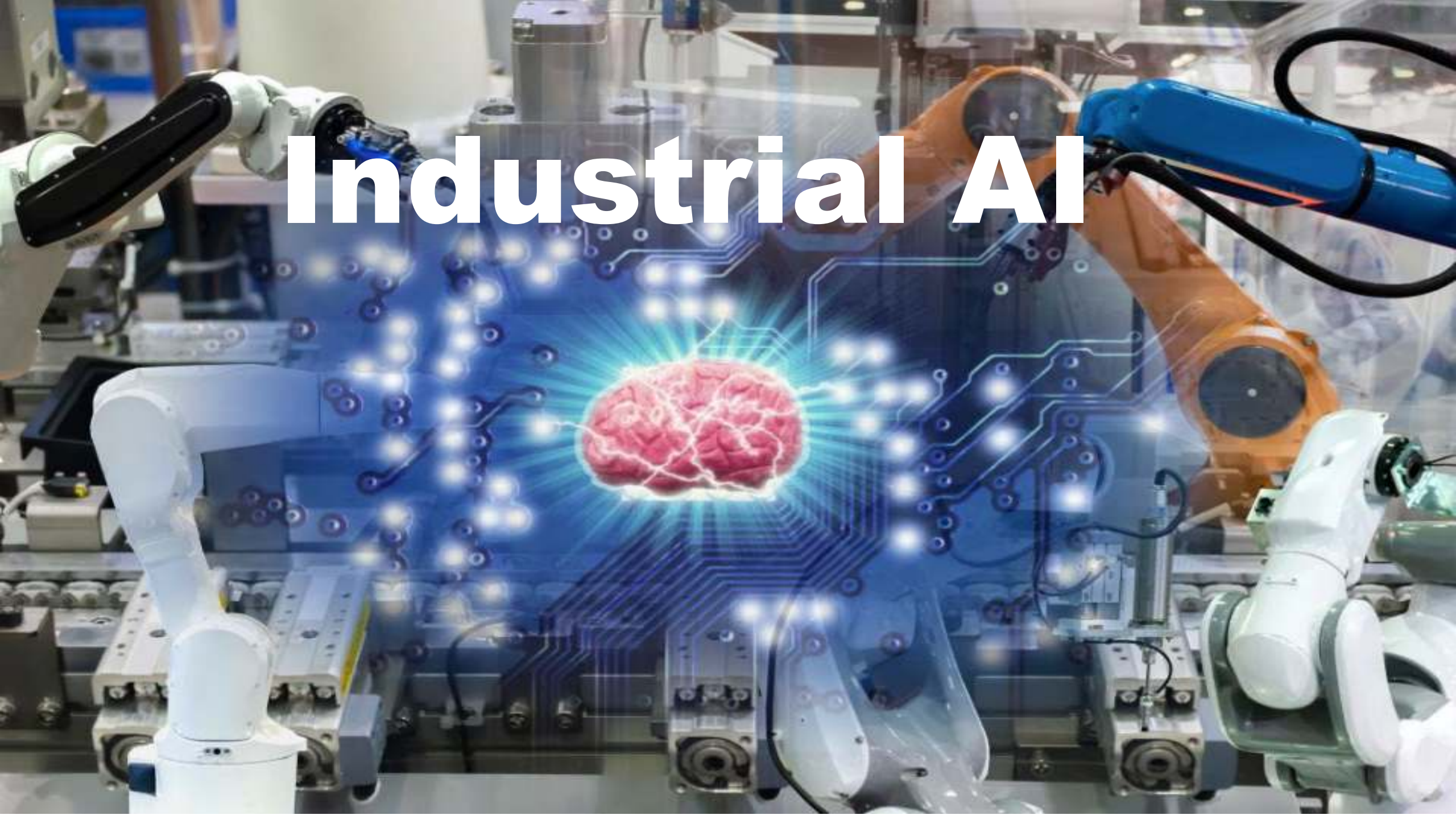
Convolutional Neural Networks

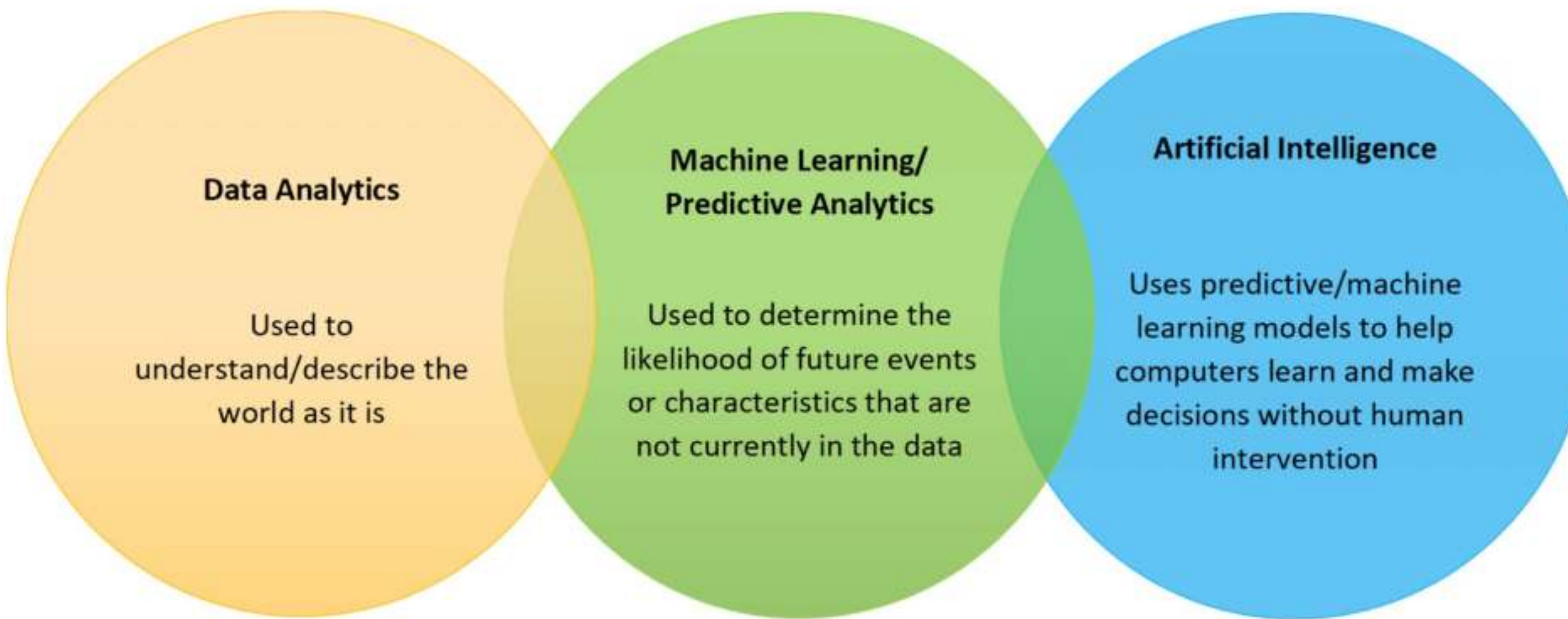
Classical ML vs DeepLearning





Industrial AI





Data Analytics

Used to
understand/describe the
world as it is

Machine Learning/ Predictive Analytics

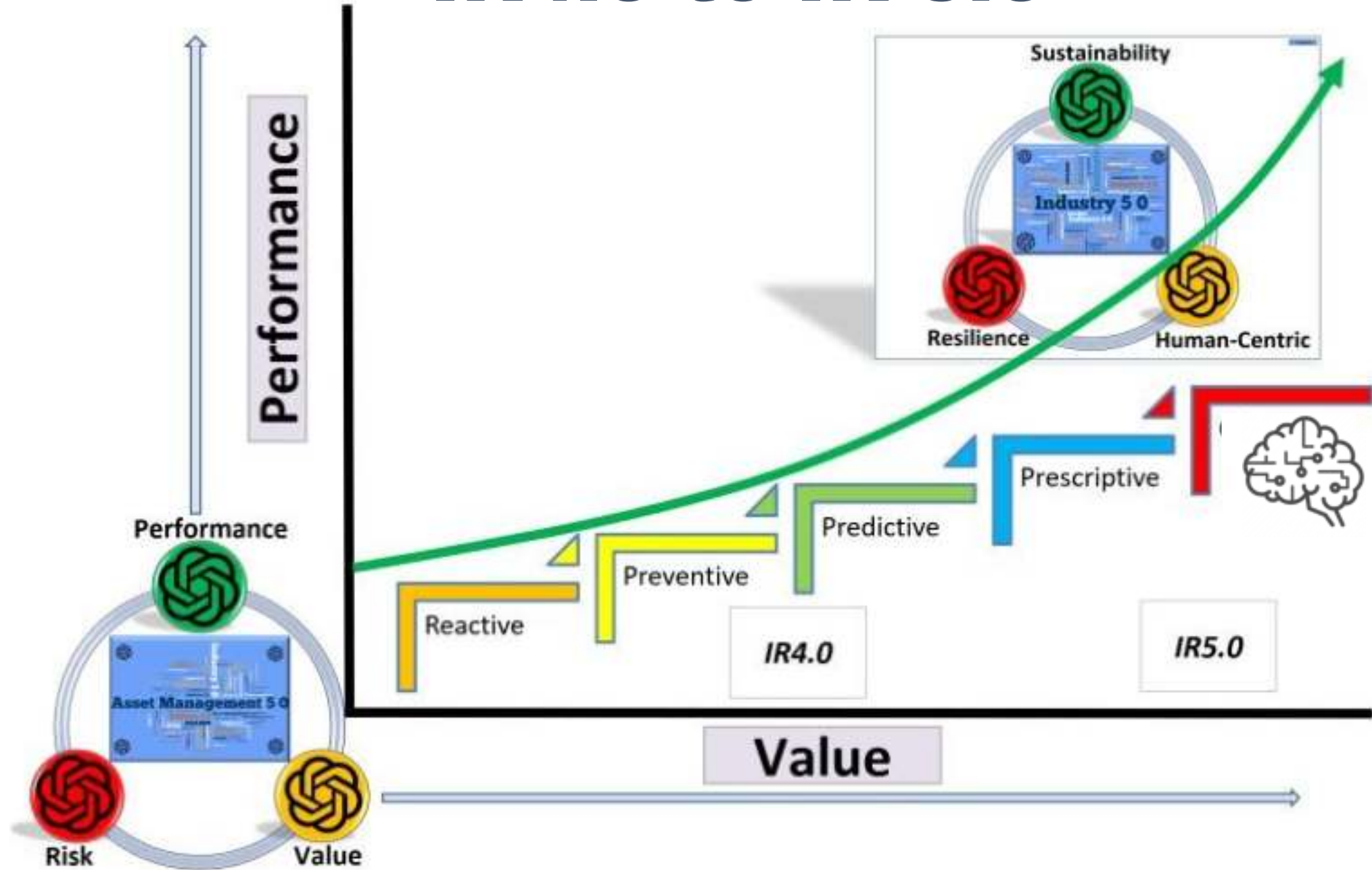
Used to determine the
likelihood of future events
or characteristics that are
not currently in the data

Artificial Intelligence

Uses predictive/machine
learning models to help
computers learn and make
decisions without human
intervention

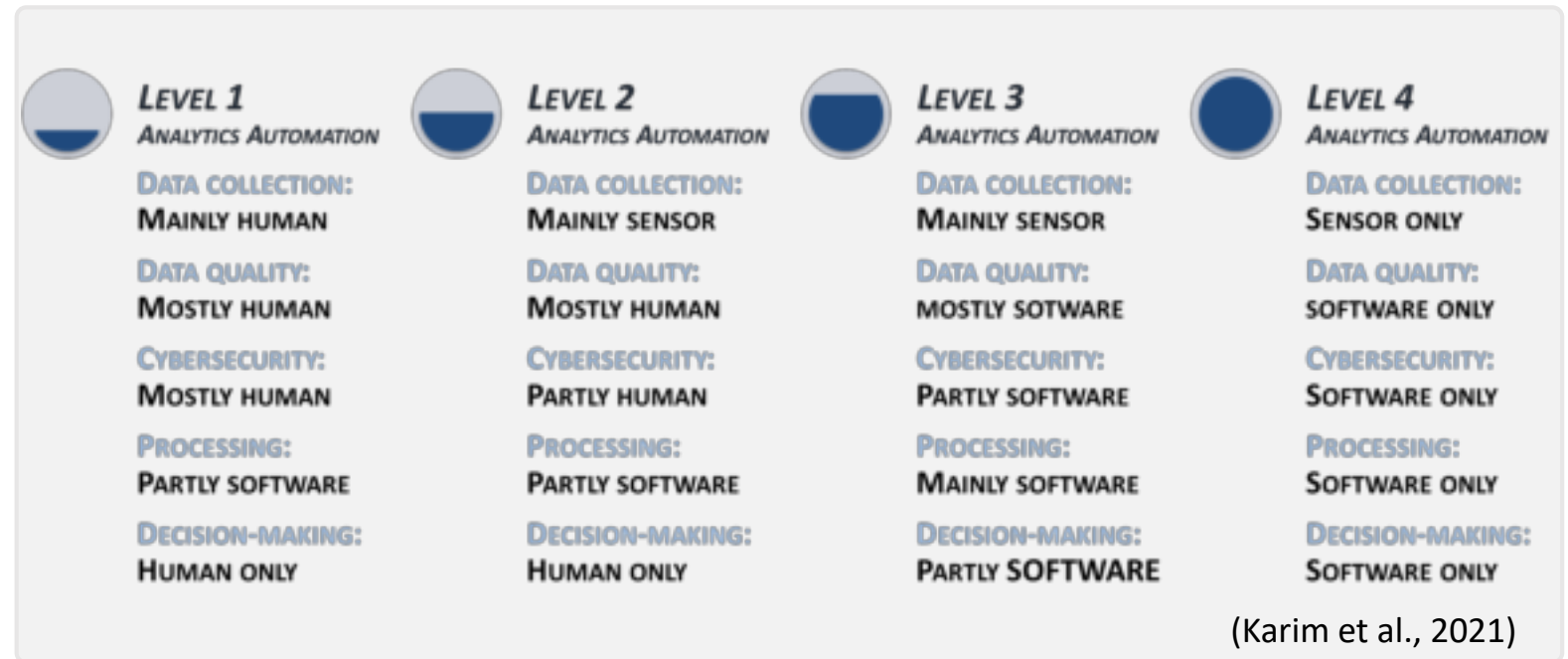
Artificial Intelligence vs Machine Learning vs Data Analytics

IR4.0 to IR 5.0



AI & Automation

- **Automation** can be defined as the technology by which a process or procedure is performed without human assistance
- **Autonomy** refers to a state of equipment in which it can perform the programmed operations under defined conditions without human input or guidance



AI: Digital Governance

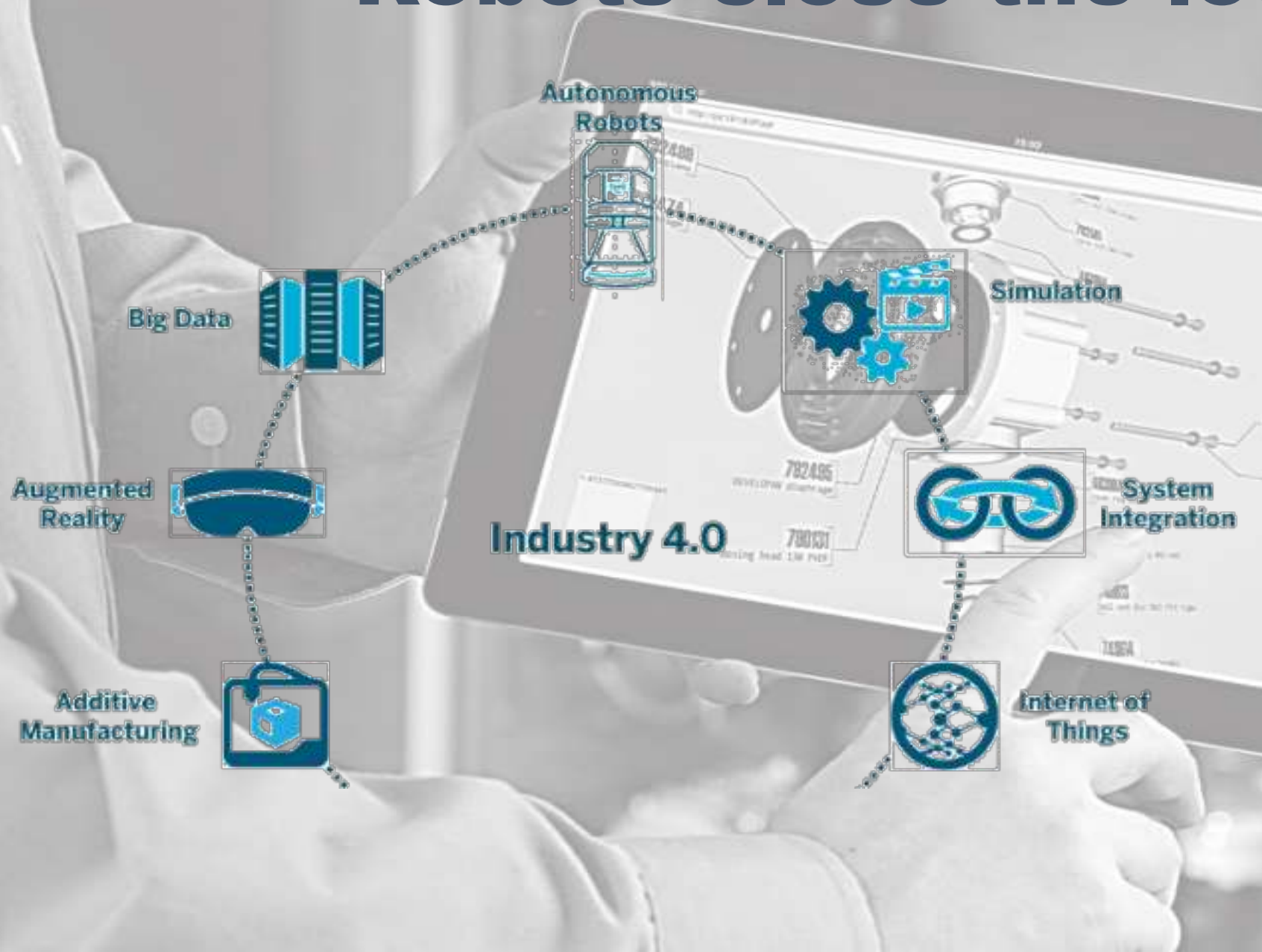
- eGovernance
 - The three rules (Isaac Asimov, professor and writer, 1920-1992)
 1. A robot may not **injure a human being** or, through inaction, allow a human being to come to harm.
 2. A robot must **obey the orders given it by human** beings except where such orders would **conflict** with the **First** Law.
 3. A robot must **protect its own existence** as long as such protection does not **conflict** with the **First** or **Second** Laws.



AI - multi-dimensionality



Robots close the loop



Cobots who mimic humans



Cobots with 2 arms?



Robot grippers to mimic humans

ADAPTIVE ROBOT GRIPPERS



2-FINGER 85

With a stroke of 85 mm and a payload of 5 kg, this programmable gripper can handle all your parts. Compatible with all major industrial robots. Easy Integration Packages are available on robots such as Universal Robots, ABB, Yaskawa and Fanuc.



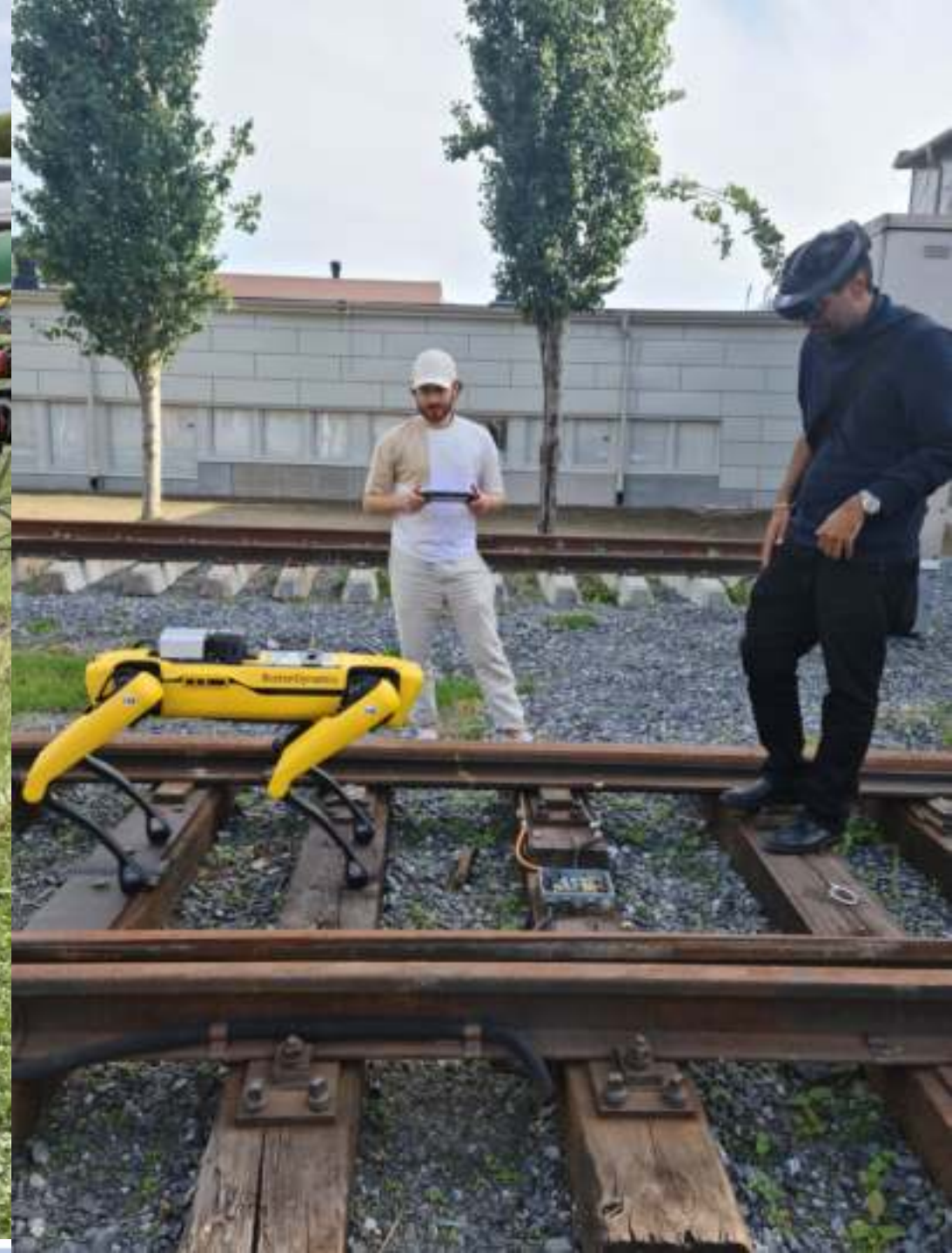
3-FINGER

Get maximum flexibility for robotic R&D. This robot hand is compatible with all major industrial robots. Easy integration packages are also available for industrial robots like: Universal Robots, ABB and Yaskawa. A ROS stack is also available.



2-FINGER 140

With a stroke of 140 mm, this programmable gripper can handle all your parts. Compatible with all major industrial robots. Easy Integration Packages are available on robots such as Universal Robots, ABB, Yaskawa and Fanuc.



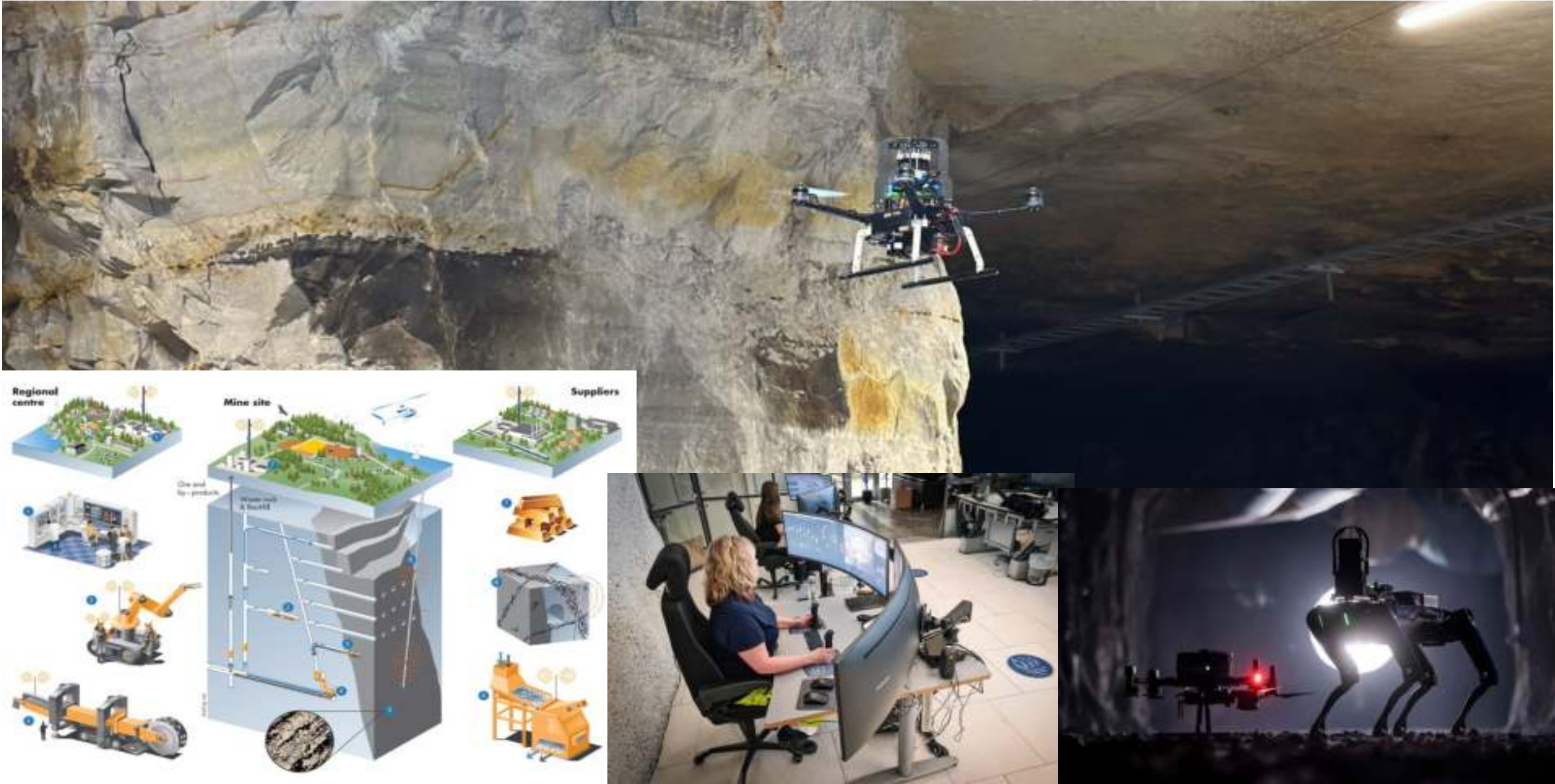
Robots in railway



Robots in aircraft inspection



Robots in mining



Robots in mining



Oil & Gas



Social networks of robots



RESILIENCE



Resilience refers to the need to develop a higher degree of **robustness** in industrial production, arming it better against disruptions and making sure it can provide and support critical infrastructure in times of crisis. Geopolitical shifts and natural crises, such as the **Covid-19 pandemic**, highlight the fragility of our current approach to globalised production. It should be balanced by developing sufficiently resilient strategic value chains, adaptable production capacity and flexible business processes, especially where value chains serve basic human needs, such as healthcare or security.

As indicated earlier, our concept of Industry 5.0 is an open and evolving concept, providing a basis for further development of a collaborative and co-creative vision of the European industry of the future. Nonetheless, we believe the core of Industry 5.0 can be defined as follows:

Common links between reliability and resilience

- Reliability encompasses the rate of occurrence of events, the management as well as the recovery.
- Resilience appears to be more focused on adopting to the event as well as the recovery process. The rate of occurrence is not part of resilience.
- Most views recognize the interlink of reliability and resilience although some would like to believe these are disjoint.

Relationship between reliability and resilience

- There are three phases in both reliability and resilience
- Before event : Build resilience or strengthen the system
- During event : Manage events
- After event : Restoration to normal

Resilience refers to the need to develop a higher degree of robustness in industrial production, arming it better against disruptions and making sure it can provide and support critical infrastructure in times of crisis. Geopolitical shifts and natural crises, such as the Covid-19 pandemic, highlight the fragility of our current approach to globalised production. It should be balanced by developing sufficiently resilient strategic value chains, adaptable production capacity and flexible business processes, especially where value chains serve basic human needs, such as healthcare or security.

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What's the **opposite**
of fragile?



Mosaic war vs Platforms





MOSAIC WAR

Resilience as a networked system



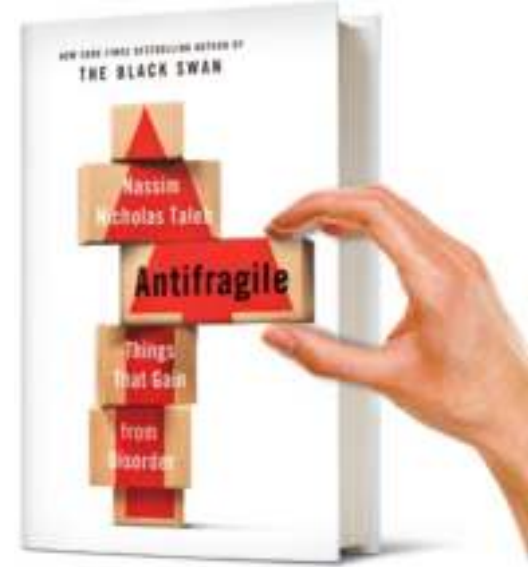
Transportation



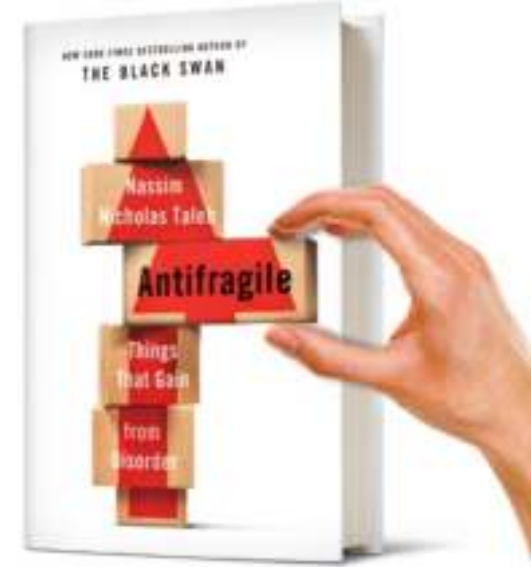
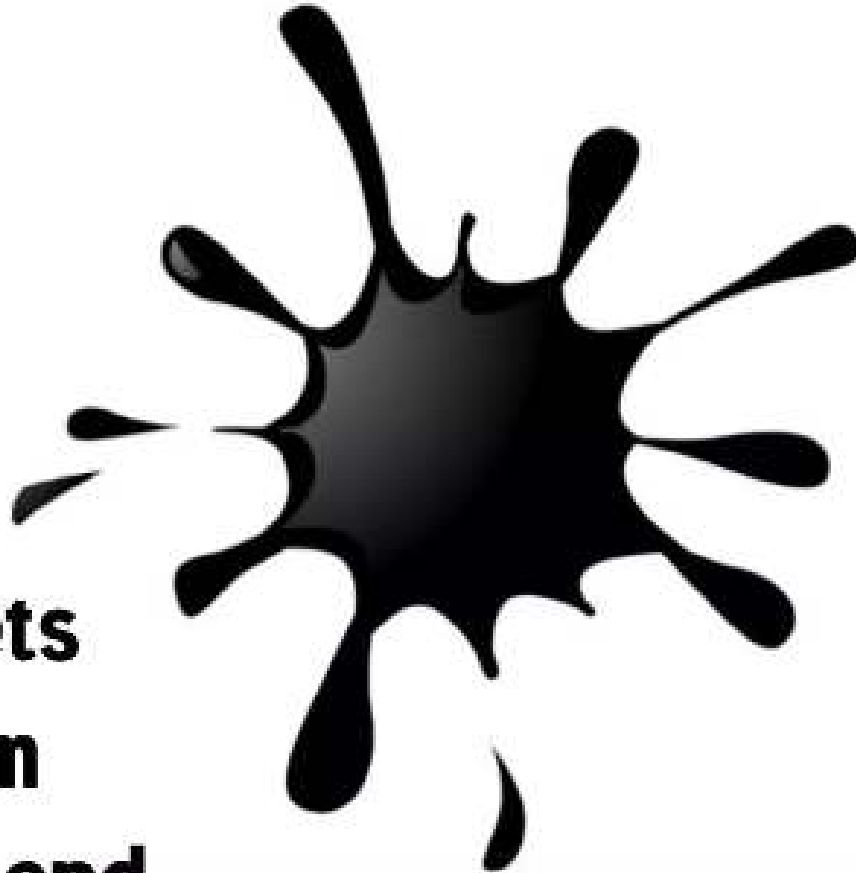
Bakup



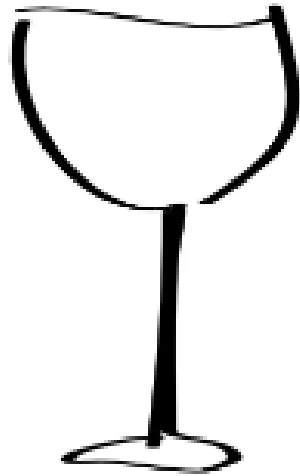
Robust?
Wrong!



**Antifragile gets
benefits from
random events and
gain from disorder**



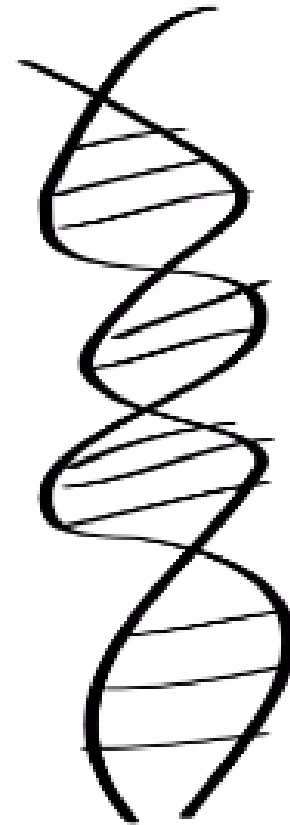
Fragile



Robust



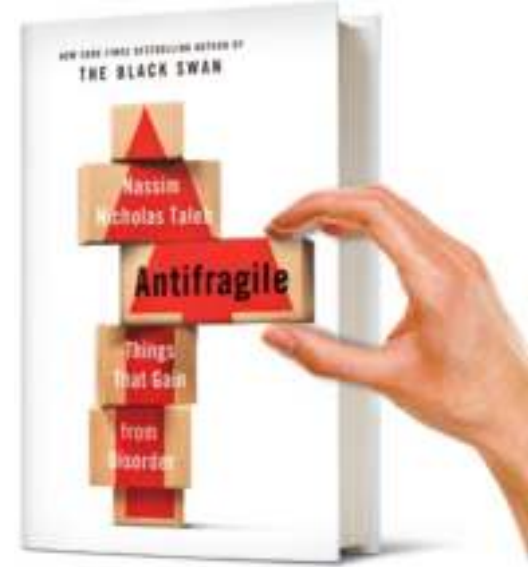
Anti-Fragile



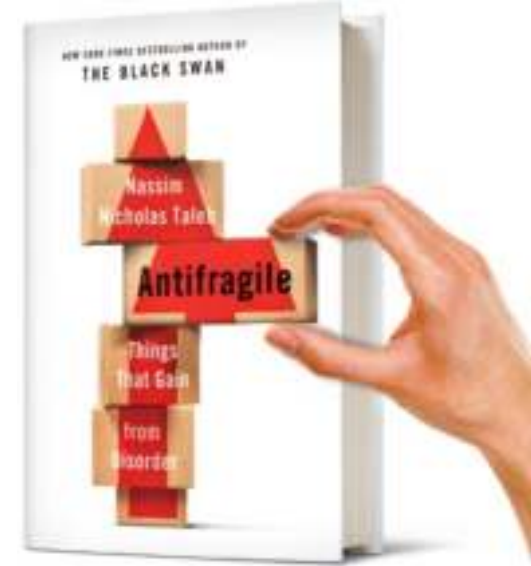
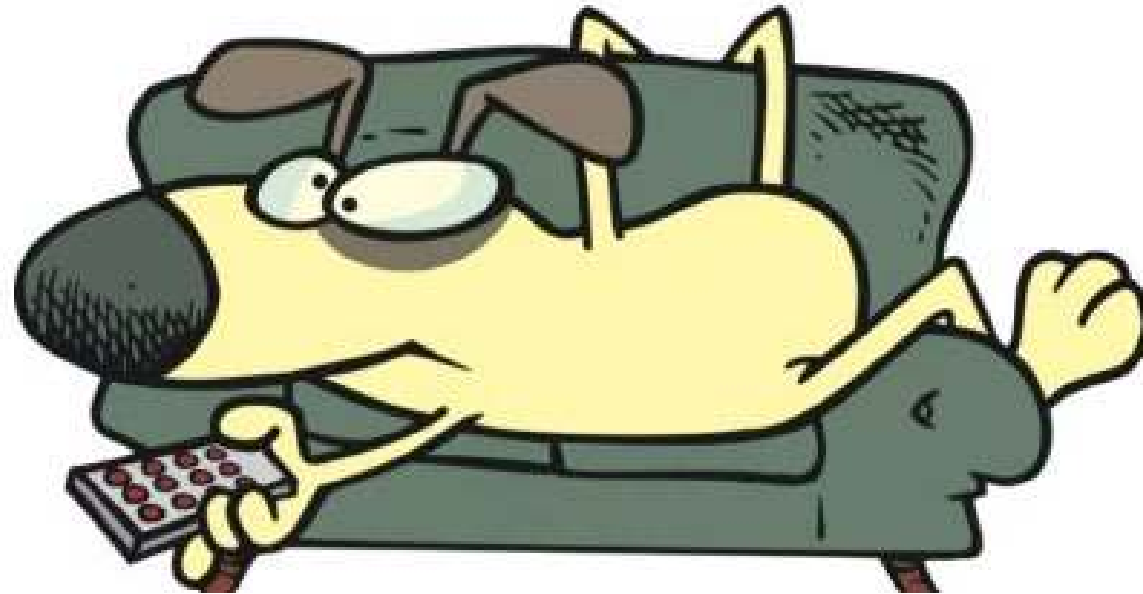


Mithridatization

An organism can gain a tolerance to a poison by way of being **exposed** to the poison in small doses



Not only do bodies get stronger when they are met with periodic stress, but, conversely, the lack of this periodic stress tends to lead to **degeneration** and **atrophy**.



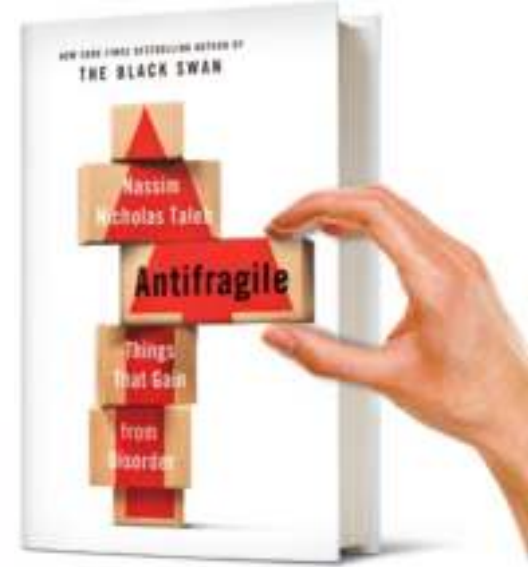


The single most significant way that we fragilize the body, is by stepping in with medical intervention far more often, **and far sooner than is truly necessary** or beneficial





Antifragile systems are necessarily complex, and a certain amount of randomness is a natural (and necessary) part of complex systems.





@EUScienceInnov

#Industry5.0

#ResearchImpactEU



European
Commission

A hand in a dark suit jacket points upwards with the index finger. The background is a warm, golden-brown gradient with several white gear icons and sparkling light effects. The word 'THANKYOU' is written in large, white, sans-serif capital letters across the middle of the image.

THANKYOU

dgalar@sisteplant.com
diego.galar@ltu.se